

# Firing Costs, Employment and Misallocation

## Evidence from Randomly–Assigned Judges\*

### Job Market Paper

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#### Abstract

Using a quasi–experimental setting I test the effect of firing costs on firms hiring and firing decisions and I provide a theoretical interpretation of these causal estimates. Exogenous variation of expected firing costs is offered by the random allocation of judges to trials involving firms in a large Italian court. Judges may be slow or fast and therefore firms experience randomly assigned shorter or longer trial lengths in an institutional context in which longer trials imply higher employment protection. I find that a 1% increase in expected firing costs induced by the past experience of a longer trial reduces the hazard of hiring or firing by 0.4% after the end of the trial. The same variation generates a 0.3% increase of average employment levels. These effects are not due to the sunk costs induced by past trials since they do not depend on how much the firm is liquidity constrained. They are, instead, smaller in size for older firms that, given more experience, are less likely to revise their expectations.

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# 1 Introduction

Employment protection is widely believed to reduce firms firing and hiring while the effect on employment levels is ambiguous.<sup>1</sup> In this paper, I use a quasi-experimental setting to test the effect of firing costs on firms hiring and firing decisions and I provide a theoretical interpretation of these causal estimates.

Exogenous variation of expected firing costs is offered by the random allocation of judges to trials initiated by firms in a large Italian court. There are fast and slow judges, and firms have the same probability of being assigned to any judge. In the Italian context, longer trials imply higher firing costs for firms, independently of the trial outcome. Therefore, the exogenous variation in the length of trials experienced by different firms creates an exogenous variation of realized firing costs. Different realizations of firing costs may lead to different post-trial expectations of future firing costs potentially affecting hiring and firing decisions.

The empirical analysis uses administrative data from one large Italian labor court. This data set contains detailed information on the universe of cases filed between 2001 and 2012 including, specifically, the duration of the trial, the identity of the judge assigned to the case, and the identity of the parties. I match this information with data on firms monthly employment levels and balance sheet information taken, respectively, from the archives of the Italian Social Security Institute (INPS) and from CERVED.<sup>2</sup>

This information allows me to estimate how changes of expected firing costs, induced by the past experience of different trial lengths, affect the hazard of a variation of firm employment. I find that a 1% increase in expected firing costs, measured as the increase in the experienced trial lengths, leads to a 0.4% decrease in the hazard rate out of the spell of employment inaction for firms. The same increase in expected firing costs generates a 0.3% increase of average employment levels.

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<sup>1</sup>Seminal papers showing these results are [Bentolila and Bertola 1990](#); [Hopenhayn and Rogerson 1993](#).

<sup>2</sup>Centri Elettronici Retecnessi Valutazione Elaborazione Dati, a private company collecting balance sheets of the universe of Italian limited companies.

These effects are not due to the cost paid for a long trial, because this cost is sunk and therefore it cannot affect the future optimal decisions of the firm. Reassuringly, the effects found do not depend on how much the firm is liquidity constrained, ruling out the possibility that, without perfect capital markets, the sunk cost induced by past trials could affect future decisions. Therefore, variations in experienced trial lengths affects firms' future decisions only as variations in expected firing costs.

Moreover, the effects found are smaller in size for older firms, supporting a possible interpretation that firms learn trial length with their experience in court. If firms do not know the exact trial length, then they may have different post-trial expectations on firing costs depending on their experienced trial lengths. The importance of a single experience in court to change firms' expectations is inversely related to the precision of their prior information. Presumably, younger firms have less precise knowledge of the exact trial length, making them react more to the newly acquired information through their direct experience in court.

These results confirm the theoretical predictions that firing costs introduce a corridor of inaction over which firms would prefer neither to hire nor to fire, thus, reducing employment adjustment over the business cycle. However, since both hiring and firing are reduced, the long run net effect on employment levels is ambiguous. Whether employment protection leads to higher or lower employment is an empirical question. According to my reduced form causal estimates firing costs increase employment levels.

Given the source of variation in expected firing costs considered, this paper further contributes to the literature by assessing the total effect of firing costs, which includes not only the transfer from the firm to the worker but also the tax component. In fact, firing costs have two separate dimensions: a transfer from the firm to the worker to be laid off, and a tax to be paid outside the firm-worker pair.

Variations in the tax component, associated with longer trials, are due to the following

two facts. First, legal costs increase in trial length because Italian lawyers do not charge a flat fee but are paid according to the time spent on a case. Moreover firms need to cover at least their own legal expenses independently of the trial outcome. Second, since court cases represent a period of uncertainty, potentially affecting firms productivity negatively, firms may prefer short trials.<sup>3</sup> Besides, firms employing more than 15 employees are also sentenced to pay all forgone wages from the day of dismissal to the day of court ruling, if the judge rules in favor of the worker. This represents a variation in the transfer component associated with longer trials. Overall, longer trials imply higher firing costs, both in terms of the tax and of the transfer component. Considering separately the two subgroups of firms, employing 15 or less employees, and more than 15 employees, allows to identify exclusively the tax component of firing costs for the former subgroup of firms.

The remainder of this paper is structured as follows. Section 1.1 summarizes the literature related to my work. Section 2 introduces a simple model to derive testable hypothesis and interpret the causal estimates found. The same section also describes why, in the Italian context, longer trials imply higher firing costs, independently of the trial outcome. Section 3 describes the court and the firms level employment data. Section 4 describes the empirical strategy and how judges instruments are computed. Section 5 reports the results. Section 6 concludes.

## 1.1 Related Literature

Since Lazear 1990 seminal paper there has been a large theoretical and empirical literature studying the effects of firing costs on firms' hiring and firing decisions. Some of these works relied on cross-countries comparisons using aggregate data (Lazear 1990) and firm level data (Haltiwanger, Scarpetta, and Schweiger 2008, 2014). Others used within-country variation of employment protection for different groups of firms (Autor, Kerr, and Kugler 2007; Kugler and Pica 2008). My paper contributes to this literature by using a true random allocation

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<sup>3</sup>The seminal paper showing the importance of uncertainty shocks is Bloom 2009.

of expected firing costs to firms to identify the causal effect of employment protection on firms' hiring and firing decisions.

The random assignment of cases to judges has been exploited in other settings to identify the causal effects of, incarceration ([Aizer and Doyle Jr 2013](#); [Manudeep, Dahl, Løken, Mogstad, et al. 2016](#)), disability insurance ([Autor, Kostøl, and Mogstad 2015](#)) and intergenerational transmission of welfare values ([Dahl, Kostol, and Mogstad 2013](#)). My paper fits into this literature as it exploits the natural experiment created by the random allocation of firms to judges within a large Italian labor court.

There are other works exploring within countries variations of legal practices. [Gianfreda and Vallanti 2015](#) exploit the regional variation of courts' delay between Italian courts to compare firms' jobs flows and productivity. [Fraisie, Kramarz, and Prost 2015](#) exploit the regional variation of the activity of French labor courts to study firms' jobs flows.

## 2 Background

This section is organized as follows. Section [2.1](#) introduces a standard model of employment adjustment with asymmetric costs. The model allows to clarify the hypothesis tested empirically in this paper. Section [2.2](#) explains why longer trials imply higher firing costs for Italian firms. Section [2.3](#) provides a possible explanation of how past experienced trial lengths could affect future expected firing costs. Section [2.4](#) explains the relation between employment flows and worker flows.

### 2.1 Theoretical framework

This section introduces a model of labor demand to clarify the theoretical prediction to be tested empirically, namely that a rise in firing costs reduces the firm's willingness to hire and fire. And how this affects employment levels. Following [Bentolila and Bertola 1990](#); [Bentolila and Saint-Paul 1994](#), firms' optimal behavior is described in terms of a band of

revenue shocks within which inaction is optimal. A rise in firing costs increases this band and makes it more likely that firms do not change their employment level, I call this behavior employment inaction or simply inaction.

The profits of firm  $i$ , which employs homogeneous labor,  $n_{it}$ , as the sole input at time  $t$ , are given by

$$\pi_{it} = z_{it}f(n_{it}) - w_in_{it} - F_i \max\{0, n_{it-1} - n_{it}\} \quad (1)$$

where  $z_{it}$  is a revenue shock identically distributed over time with cumulative density function  $G$ .  $w_i$  is the exogenous real wage,  $F_i$  is the firing cost.<sup>4</sup> The production function  $f$  is strictly increasing and strictly concave.

The firm is risk neutral and chooses employment after the current shock realization is observed, to maximize the present discounted value of expected profits over an infinite horizon:

$$\max_{\{n_{it}\}_{t=0}^{\infty}} \sum_{t=1}^{\infty} \delta_i^t E\{z_{it}f(n_{it}) - w_in_{it} - F_i \max\{0, n_{it-1} - n_{it}\}\} \quad s.t. \quad n_{it} \geq 0 \quad (2)$$

where  $E$  is the expectations operator and  $\delta_i$  the discount factor of firm  $i$  ( $\delta_i \in [0, 1]$ ). In the absence of firing costs,  $F_i = 0$ , the problem of firm  $i$  would be a simple repeated static problem in which the firm, after observing the realization of the shock at time  $t$ ,  $z_{it}$ , chooses the level of employment  $n_{it}$  that equates the marginal product of labor to the exogenous wage,  $w_i$ . In the presence of firing costs  $F_i > 0$ , however, the firm takes into account the previous level of employment,  $n_{it-1}$ , when choosing its employment level at time  $t$ . Technically speaking,  $n_{it-1}$  becomes a state variable in the optimization problem of the firm, which can be represented with a Bellman equation:

$$V(n_{it-1}, z_{it}) = \max_{n_{it} \geq 0} z_{it}f(n_{it}) - w_in_{it} - F_i \max\{0, n_{it-1} - n_{it}\} + \delta_i E_t\{V(n_{it}, z_{it+1})\} \quad (3)$$

where  $V$  is the value function.

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<sup>4</sup>Strictly speaking  $F_i$  represents an adjustment costs, however, abstracting from retirements and quits, the firm needs to fire workers in order to reduce its number of employees. Similarly, the firm needs to hire workers to increase its number of employees. Section 2.4 elaborates more on this point.

Due to firing costs the derivative of the objective function changes with the sign of the change in employment. The following first-order conditions are necessary and (by concavity) sufficient for optimality:

$$z_{it}f'(n_{it}) - w_i + F_i + \delta_i E_t \left( \frac{\partial V(n_{it}, z_{it+1})}{\partial n_{it}} \right) = 0 \quad (\text{firing}) \quad (4)$$

$$z_{it}f'(n_{it}) - w_i + \delta_i E_t \left( \frac{\partial V(n_{it}, z_{it+1})}{\partial n_{it}} \right) = 0 \quad (\text{hiring}) \quad (5)$$

The non-differentiability of adjustment costs at  $n_{it-1}$  creates a discontinuity in the firm's decision rule. Depending on the realization of the shock  $z_{it}$  it is optimal to satisfy neither 4 nor 5 but to maintain employment at the previous period's level. The optimal rule is: (refer to Appendix A for the proofs of the results in this section)

**Proposition 1.** (i) If

$$z_{it} < \underline{z}_{it} \quad (6)$$

the firm fires and  $n_{it}$  is the solution to 4

(ii) If

$$z_{it} > \bar{z}_{it} \quad (7)$$

the firm hires and  $n_{it}$  is the solution to 5.

(iii) If

$$\underline{z}_{it} < z_{it} < \bar{z}_{it} \quad (8)$$

the firm is inactive:  $n_{it} = n_{it-1}$ , employment does not change in period  $t$  relatively to the previous period.

Therefore, it is not optimal for the firm to change employment at all, when the shock falls within an inaction range which is defined by two threshold values:  $\underline{z}_{it}$  and  $\bar{z}_{it}$  ( $\bar{z}_{it} > \underline{z}_{it}$ ). Figure 1 shows a graphical representation of the optimal choice of labor as a function of the realization of the shock  $z_{it}$  and for a given value of the employment level in the previous

period,  $n_{it-1}$ . Essentially, in the presence of firing costs the firm changes employment only if the shocks are either sufficiently high (which happens with probability  $1 - G(\bar{z}_{it})$ ) or sufficiently low (which happens with probability  $G(\underline{z}_{it})$ ), whenever shocks fall in between (which happens with probability  $G(\bar{z}_{it}) - G(\underline{z}_{it})$ ) it is optimal for the firm not to change its employment level. It is easy to show that the size of the inaction range,  $(\bar{z}_{it} - \underline{z}_{it})$ , is increasing in the firing cost  $F_i$ , which leads to the following result:

**Proposition 2.** *An increase in the firing cost of firm  $i$ ,  $F_i$ , increase the probability of inaction of the firm*

$$\frac{\partial[G(\bar{z}_{it}) - G(\underline{z}_{it})]}{\partial F_i} > 0 \quad (9)$$

Although optimal from the point of view of the firm, employment inaction is inefficient as it represents a deviation from a frictionless economy. Figure 2 compares the optimal employment of firms with positive firing costs,  $n_{it}$ , (red line) and firms with zero firing costs,  $n_{it}^{fl}$ , (blue line). The vertical differences between the blue and the red line represents the inefficiency introduced by firing costs.

The model presented in this section is a partial equilibrium model, for a more general statement about efficiency and welfare in a general equilibrium framework I refer to [Hopenhayn and Rogerson 1993](#); [Ljungqvist 2002](#). The essence of the result remains unchanged and firing costs reduce efficiency and welfare. Given that firing costs take the form of taxes, this result follows immediately from the First Welfare Theorem.

The effects of firing costs on employment levels is ambiguous. Firms are more inactive to fire but also to hire, leaving the net effect on employment levels undetermined. The first-order conditions (4) and (5) show that firing costs affect firing in the current period through  $F_i$  but, at the same time, firing costs have a discounted expected effect which is captured by the value function. When choosing employment in the current period the firm takes into account that the chosen level of employment will affect its payoff in the next period because firing is costly. In other words, a firing cost represents also an implicit hiring cost, because



a firm hiring today must take into account the possibility of firing tomorrow, and firing is costly. How much this matters depends on the discount factor.

From equations (4) and (5) if the discount factor of the firm is zero, then only the current period matters for the firm. Firing costs do not affect hiring but reduce firing, thereby increasing the employment level at the firm. This point was first made by [Bentolila and Bertola 1990](#), the net effect of firing costs on employment levels depends on the discount factor. The smaller is the firm's discount factor the more likely are firing costs to increase employment levels. Asymmetric adjustment costs and a positive discount factor produce a ratchet effect: the firm knows that workers may one day have a low marginal product of labor, (for example because of a recession), and firing costs will have to be paid to get rid of these workers, but this possibility is discounted since hiring occurs in good times, and bad times are far into the future. Expost (when bad times come), firing is less likely to occur due to firing costs, hence average employment increases.

Figure 3 illustrates this point, it reports the numerical solution of the model defined in equation (2) for different values of the discount factor. The figure shows how average employment levels change as firing costs increase, for firms with different discount factors. These results show that firing costs decrease the average employment level of firms with a high discount factor but increase the average employment level of firms with a low discount factor. This point is important to interpret the empirical results of section 5.4.

To empirically test the hypothesis that firing costs increase employment inaction (Proposition 2) and to test whether the effect of firing costs on employment levels is positive or negative, an exogenous variation in the firing cost  $F_i$  is needed. Section 2.2 explains that firing costs increase in the length of trials for Italian firms. Given that I have a randomized experiment with respect to trial lengths for firms going to court, I use this as the source of the exogenous variation in firing costs.

## 2.2 Longer trials imply higher firing costs

An exogenous variation of firing costs is needed in order to empirically test the effect of firing costs on employment inaction and on employment levels. The random allocation of firms to judges creates an exogenous variation in the length of trials experienced by firms. This section explains different reasons why in Italy longer trials are more expensive for firms regardless of the outcome.

First, there is a consensus among legal scholars that Italian lawyers gain from longer trials, (see [Marchesi 2003](#) for a review of the literature). In fact, Italian lawyers do not charge a flat fee but are paid accordingly to the number of hours worked on a case.<sup>5</sup> Moreover, Italian firms need to cover their own legal expenses even if they win the case and if they lose they also have to cover the legal expenses of workers. Therefore, longer trials are more costly for firms regardless of the outcome. Yet, one could argue that long trials involve many idle periods but the amount of work remains unchanged for lawyers. To rule out this possibility, [Table 1](#) shows that there is a positive correlation between the length of the trial and the number of hearings to complete a case. Clearly, lawyers need to spend more time on cases taking more hearings to be completed.

Second, the trial represents a period of uncertainty and uncertainty shocks have been shown to affect the productivity of the firm, [Bloom 2009](#). For this reason, in general firms should prefer shorter to longer trials.

Third, in the years considered in this study, 2001–2012, firms employing more than 15 employees had to pay all forgone wages from the day of dismissal to the day of court ruling if the judge ruled in favor of the worker. Additionally the firm had to pay a penalty to the social security agency for delayed payment of social security contributions. This represents an expected cost because it depends on the probability of the firm losing the case against the worker.

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<sup>5</sup>More precisely, Italian lawyers are paid according to the number of tasks needed to assist their clients, see [Marchesi 2003](#).

Firing costs have two separate dimensions: a transfer from the firm to the worker to be laid off, and a tax to be paid outside the firm–worker pair. The first two points refer to the tax component, whereas the third refers to the transfer component associated with variations of trial length.

Finally, I rule out that longer trials lead to better outcomes for firms by showing that there is no correlation between the outcome and the length of the trial, (Table 2), and slower judges are not more likely to rule in favor of firms, (Figure 4).

It may still be that fast trials are bad for firms if, once firms realize that the assigned judge is slow, they accept costly, but fast, settlements to avoid being stuck in long trials. Therefore, even short trials could be costly for firms because they are the result of a fast, but costly, settlement between firms and workers. I rule out this possibility by showing that fast judges are not more likely than slow judges to induce settlements, (Figure A1).

Taken together, these facts suggest that longer trials imply higher firing costs. However, why should past experiences in court affect the future behavior of firms? Possibly, because firms learn the length of trials with their experience in court, hence they learn the degree of firing costs. Experiencing longer trials means experiencing higher firing costs. Consider a Bayesian updating rule where firm  $i$  has a prior on trial lengths, which implies a prior on firing costs.<sup>6</sup> Firm's  $i$  experienced trial length is a valuable signal for the firm to update its expectations on firing costs. Therefore, firms experiencing different trial lengths update their expectations on firing costs differently and for this reason they behave differently after the end of the trial, that is after the new information has been acquired. Section 2.3 formalizes this argument.

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<sup>6</sup>This prior may come from different sources: aggregate statistics, lawyers or other firms. Regardless of the source of firm's  $i$  prior, each individual experience in court represents new information.

### 2.3 Experienced trial lengths change expected firing costs

Suppose that firm's  $i$  prior on the true length of trials in the court considered in this study,  $\ell$ , is Normally distributed with mean  $m_{0i}$  and variance  $1/h_{0i}$  (i.e. precision  $h_{0i}$ ). By going to court, firm  $i$  acquires a noisy signal,  $\ell_i$ , about  $\ell$

$$\ell_i = \ell + \varepsilon_i \tag{10}$$

where  $\varepsilon_i$  are independent and identically Normally distributed, between different firms, with mean 0 and precision  $h_\varepsilon$ .  $\varepsilon_i$  are independent of  $\ell$ . Given the discussion of section 2.2, the expected firing cost of firm  $i$ ,  $F_i$ , depends on the expectation of firm  $i$  on the length of trials.

$$F_i \equiv E(\ell|\ell_i) \tag{11}$$

where  $E(.|\ell_i)$  is the expectation operator. Given that both  $\ell$  and  $\varepsilon_i$  are normally distributed, it is easy to show that, (DeGroot 2005)

$$F_i = \frac{h_{0i}m_{0i} + h_\varepsilon\ell_i}{h_{0i} + h_\varepsilon} \tag{12}$$

The firm weighs its prior,  $\ell$ , and its signal,  $\ell_i$ , according to their precisions. How does firm's  $i$  expected firing cost change when the signal changes?

$$\frac{\partial F_i}{\partial \ell_i} = \frac{h_\varepsilon}{h_{0i} + h_\varepsilon} \tag{13}$$

**Remark 1.** *Firm's  $i$  expected firing cost increases in the length of the experienced trial  $\ell_i$*

$$\frac{\partial F_i}{\partial \ell_i} > 0 \tag{14}$$

Therefore, the exogenous variation in the length of the trial experienced by firm  $i$  represents an exogenous variation in the expected firing cost of firm  $i$ , which can be used to empirically test the propositions presented in Section 2.1.

However, firm's  $i$  expected firing costs,  $F_i$ , may be not affected by its signal,  $\ell_i$ , if the firm has a very precise prior relative to its signal. In other words, firms that already know

the true length of trials,  $\ell$ , do not change their expectations of firing costs because of one experience in court.

**Remark 2.** *As the precision of the prior,  $h_{0i}$ , increases relative to the precision of the signal,  $h_\varepsilon$ , the signal does not affect firm's  $i$  expected firing cost*

$$\lim_{\frac{h_{0i}}{h_\varepsilon} \rightarrow +\infty} \frac{\partial F_i}{\partial \ell_i} = 0 \quad (15)$$

Empirical results in Section 5.5.1 show that only young firms are affected by the length of the trial experienced in court. Presumably older firms have more precise priors on trial lengths compared to younger firms. Remark 2 rationalizes this finding.

## 2.4 Worker flows and employment flows

By construction, hires, terminations and net employment changes are related.<sup>7</sup> Let me abstract for simplicity from retirements and quits. For any given business and at any level of aggregation, the net change in employment between two points in time satisfies a fundamental accounting identity:

$$\text{Net employment change} \equiv \underbrace{\text{Hires} - \text{Terminations}}_{\text{Worker Flows}} \equiv \underbrace{\text{Creation} - \text{Destruction}}_{\text{Employment/Jobs Flows}} \quad (16)$$

Job creation is positive for an expanding or new business, and job destruction is positive for a shrinking or exiting business. While a single employer can either create or destroy jobs during a period, it can simultaneously have positive hires and terminations. Hence, the flow of hires exceeds job creation, and the flow of terminations exceeds job destruction. As an example, consider a firm with two terminations during the period and one hire. The worker flows at this business consist of two terminations and one hire, but there is a net employment change of one destroyed job.

<sup>7</sup>I refer to [Davis, Faberman, and Haltiwanger 2006](#) for a detailed discussion.

<sup>8</sup>In the literature the terms “employment flows” and “jobs flows” are used interchangeably.

This paper focuses on the effect of firing costs on employment flows. Section 2.1 shows that higher firing costs inefficiently reduces employment flows. Ideally, firms increase their labor force in upturns and decrease it in downturns. Firing costs hinder this adjustment process. In the absence of exogenous shocks, firms keep their labor force constant and the effect of firing costs would not be observed.

Several papers studying firing costs also use employment flows, (see for instance Autor, Kerr, and Kugler 2007; Kugler and Pica 2008). Unfortunately, due to the absence of worker flows data in my firms level administrative database, I cannot combine the joint analysis of employment and worker flows as is done in Kugler and Pica 2008.

### 3 Data Description

This section is organized as follows. Section 3.1 describes the different data bases used. Section 3.2 describes how the final dataset is constructed from these data bases.

#### 3.1 Data sources

The empirical analysis uses administrative data from one large Italian labor court. This data set includes detailed information for the universe of cases filed in the labor court between 2001 and 2012, including: the duration of the trial, the identity of the judge assigned to the case, and the identity of the plaintiff and of the defendant.<sup>9</sup> Information on firms going to court is recovered using data from the Italian Social Security Institute (INPS) and from the private company CERVED.<sup>10</sup> The former includes information on the monthly number of employees, and dates of incorporation and termination of the firm. The latter includes information on annual balance sheet data.

The court data is a unique database of 320,191 trials filed between 2001 and 2012 in a

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<sup>9</sup>For example, in a firing litigation the worker is the plaintiff and the firm is the defendant.

<sup>10</sup>Centri Elettronici Retecnessi Valutazione Elaborazione Dati, a private company collecting balance sheets of the universe of Italian limited companies.

large Italian labor court.<sup>11</sup> For these cases I observe the complete history from the day of filing to the day of disposition, which takes place in one of the two main forms: a sentence by the judge or a settlement between parties. These cases are assigned to 82 judges of this court.<sup>12</sup> Judges are not involved in other tasks inside the tribunal and do not deal with trials of other kinds; their entire working time is dedicated to labor controversies. With this data I can construct a measure of how long each judge takes on average to complete his or her cases and I can assess the length of each trial involving a firm.

The private company CERVED collects balance sheets data for the universe of Italian limited companies, however, since the number of employees is not part of the information in the balance sheets I complement this with data from the Italian National Social Security (INPS) archives contains monthly employment for each establishment of the universe of Italian firms active between 1990 and 2013. Measuring employment at the establishment level is important for my purposes because the location of the establishment determines the court responsible for any litigation of the firm to which the establishment belongs. For example, if a firm is registered in city A, but it has another establishment in city B which is involved in a legal dispute, then the court of city B has jurisdiction over the case.

### 3.2 Sample construction

Table A1 describes the sample construction. There are 25,906 firms taking part in 82,518 trials filed between 2001 and 2012 in the labor court considered in this study. There are 220,341 firms operating in the geographical area where the labor court has jurisdiction. Firms are linked using their names as the only identifier. For this reason only 7617 firms are merged between the two data sets. Table A2 shows that the observable characteristics

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<sup>11</sup>The court data contains all cases filed in 2001–2014 which history is followed until the end of 2014, the time at which the data provider stopped collecting the data. I restrict my sample in order to limit censoring to 4%. That is, 4% of the cases filed in 2001–2012 are still pending by the end of 2014. For these cases I take the censoring date as end date, but dropping or including these censored cases does not change the results.

<sup>12</sup>These 82 judges represents the subset of 111 judges who worked on least 1,000 trials in the years considered. Even though this restriction is not required for identification, it allows to construct more precise instruments as described in Section 4.2.

of trials do not differ between the group of firms in the labor court database linked to the CERVED–INPS database, and the group of firms for which this linkage is not possible.

## 4 Empirical framework

This section is organized as follows. Section 4.1 explains the timing of events relevant for the empirical analysis. Section 4.2 explains how the judges instruments are constructed. Section 4.3 describes the variation of the instrument and the first stage. Section 4.4 describes the final dataset used in the remainder of this paper.

### 4.1 Set up

Theory states without ambiguity that firing costs make firms less willing to change their labor force (employment inaction). Higher firing costs should increase the duration of the spell of employment inaction, which is the time that firms take to change their employment level. As explained in Section 2.2, if firing costs increase in trial lengths and if experienced trial lengths represent signals on the true length of trials, then firms' expectations of firing costs depend on these signals. Therefore, the empirical analysis is framed as a duration problem. Starting from the month in which trials end, the duration of the spell of firms' employment inaction, which is the time until firms change employment, should be longer the longer is the duration of the experienced trial.

Figure 8 shows the timing of the events. The analysis starts from the month in which the trials end. The duration analysis is framed using months from the end of the trial as the unit of elapsed time to test if firms experiencing longer trials wait longer to change their labor force shortly after the end of the trial, relative to firms experiencing short trials.

I focus on firms' first trials in my data. This choice is determined by the fact the firms' future decisions of going to court could be affected by firms' first experiences in court. As a robustness check, the analysis is restricted to the subgroup of firms born after 2001, because



for these firms the first trial observed is certainly the first trial ever experienced.

The main outcome of interest is the employment inaction of firms, which is the number of months firms take to change employment after the end of their trials. Table A3 describes the censoring that mechanically arises in this setting. Trials end on a day in 2001–2014 and monthly employment is measured in 1990–2013. Therefore, all trials ending after December 2013 have 100% censoring with respect to my outcome variable of interest because I need to observe firms for at least two months. Older trials have less censoring (0% for trials ending in 2001) than more recent trials (42% for trials ending in 2013) because firms are observed for more months after the end of the trial.

Any assessment of the impact of trial lengths on employment inaction must address the problem posed by the correlation between trial lengths and factors such as the characteristics of the firm that are also likely to be correlated with the outcome. My empirical strategy uses the average time that randomly–assigned judges take to complete their cases as an instrument for the actual length of cases to which judges are assigned.

## 4.2 Instrumental variable calculation

For each firm I assign an instrument that corresponds to the average length of the judge assigned to the firm’s first trial. The instrument, which is defined for each firm  $i$  assigned to judge  $j(i)$  is simply a mean:

$$Z_{j(i)} = \left( \frac{1}{n_{j(i)}} \right) \left( \sum_{k=1}^{n_{j(i)}} \ell_k \right). \quad (17)$$

Here,  $n_{j(i)}$  is the total number of cases seen by judge  $j$  excluding the cases of the firms for which I estimate the effect of trial lengths on employment inaction. Not excluding these trials could mislead us to believe there is a first stage even though the positive correlation between  $\ell_i$  and  $Z_{j(i)}$  is artificially created due to the fact that  $Z_{j(i)}$  is a function of  $\ell_i$ .  $\ell_k$  is the length of the  $k$ -case seen by judge  $j$ .

In other words, I subtract the first cases of the 8,007 firms from the universe of 320,191

cases filed in order to compute the average length that each judge takes to complete his or her cases. This restriction is needed in order to assess the quality of the first stage, removing the positive correlation which is artificially created by the way in which the instrument is defined.

The instrument can therefore be interpreted as judges' average speeds to complete their cases. A slow judge has a high value of  $Z_{j(i)}$  and a fast judge a low value of  $Z_{j(i)}$ . The validity of this instrument comes from the fact that each judge is assigned to a firm by a lottery, hence there is no correlation between the identity of the judge and the characteristics of the firms before going to court.

### 4.3 Judge variation

The analysis dataset includes 82 judges. The average number of cases per judge is 3,807 and the minimum number of cases seen by each judge is 1,000. Only one judge can hear each firm's case over time.<sup>13</sup> Each judge is monocratically responsible for the trials assigned to him or her. No jury or other judges are involved. The average number of months of each judge to complete his or her cases has mean 18 with a standard deviation of 5. Variation in the instrument can also be seen in Table 3 and Figure 5.

The fastest judge takes on average 9 months to complete a case, while the slowest judge takes on average 37 months. These differences can only be explained by the different ways in which judges work since cases are randomly allocated to judges within a court. In Italy, as in other countries, the law (Art. 25 of the Constitution) requires that judges receive a randomly assigned portfolio of new cases. My econometric strategy crucially relies on this random assignment, which is designed to ensure the absence of any relationship between the identity of judges and the characteristics of the cases assigned to them, including the characteristics of the firms involved in the cases. Section 5.2 provides evidence supporting

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<sup>13</sup>If a judge retires or is transferred to a different court (for whatever reasons) his/her cases are either all randomly assigned to a new judge or they are distributed randomly to all the other judges in the court. For these cases the instrument is the average of the instruments of the different judges who worked on the cases.

the random allocation of firms to judges.

Figure 6 shows that there is a first stage, a positive correlation between the instrument defined in equation (17) and the length of the 8,007 firms' trials. This positive correlation is not artificially created because these 8,007 trials are not used to construct judges' instruments.

#### 4.4 Sample description

The sample consists of firms that went to the court considered in this study in 2001–2012 which trials ended in 2001–2013. Table 3 reports descriptive statistics for the instrument and for the length of firms' trials. Table 4 reports descriptive statistics of firms' employment levels and durations of their spells of employment inaction. The latter is defined as the time, measured in months, until a firm changes its employment level after the end of the trial.

Table 5 describes the types of litigation of the 7617 used in the analysis. Since firms may learn trial lengths with their experience in court, the analysis is not restricted only to firms experiencing a trial following the termination of their employees but to any type of trial.<sup>14</sup> A firm may go to court because of a litigation related to the compensation of its employees, although the length of this particular trial does not imply a firing cost, firms can use this experience to infer the length of trials and form expectations about firing costs accordingly. Section 5.5.2 explores this point by comparing empirical results for the subgroups of firms experiencing firing trials and other types of trials.

## 5 Results

This section is organized as follows. Section 5.1 provides some evidence that firing costs are binding for firms employment changes in the time period considered in this study. Section 5.2 tests for the random allocation of firms to judges. Section 5.3 presents the effect of expected firing costs on employment inaction. Section 5.4 empirically shows the consequences of firing

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<sup>14</sup>Firing cases refer only to individual dismissals and not to collective layoffs.

costs, and the associated employment inaction, for employment levels. Section 5.5 explores heterogeneous effects on employment inaction with respect to several firms' characteristics. Section 5.6 rules out that employment inaction is caused by a first order effect of long trials on firms' balance sheet, instead of through firms' expectations on firing costs.

## 5.1 Firms employment variability in the post trial period

As shown in section 2.1, firing costs reduce employment adjustments when firms are hit by exogenous shocks. For example, consider two firms subject to the same exogenous revenue shocks but the first firm is subject to a low firing cost regime, whereas the second is subject to a high firing cost regime. Theory unambiguously predicts that the second firm will change its employment level less often than the first firm. Consider now the same two firms but in the absence of exogenous revenue shocks, in this case the two firms have no need to change their labor force, hence there will be no difference of employment changes between the low firing cost firm and the high firing cost firm.

This sections shows that firms considered in the analysis changed significantly their employment levels in the months following the end of their trial, suggesting that firing costs for these firms are likely to be binding. Table 6 reports summary statistics of firms monthly employment levels in the months after the end of their trials. The high within standard deviation of monthly employment levels suggests that firms had plenty of need to change their labor force. Yet, one may worry that all the variation comes only from a few firms, Figure 7 reports the distribution of the relative standard deviations (the ratio of the standard deviation to the mean) of monthly employment levels of each firm in the post trial period.

It is also important to quantify how often firms changed their employment levels after their experience in court. Table 7 reports the relative frequencies of positive and negative employment changes. In general firms changed their employment level and they experienced more negative than positive employment changes.

## 5.2 Instrument validity

Although I cannot directly test the validity of my instrument, I can provide evidence consistent with the condition being met. First, I have confirmed with court personnel that judges are assigned in a way that leads to a natural randomization of cases to judges: a computer randomly allocates cases to judges in such a way that at the end of a given period, all judges have been assigned an equal number of cases.<sup>15</sup> Second, I can partially test this empirically by examining whether the time-invariant and time-variant characteristics of firms, measured the year before the filing of their cases, differ by judge

Table 8 tests whether firms' characteristics are predictive of the average length that judges take to complete their cases. Essentially, I want to rule out that slow judges are assigned to particular groups of firms. Reassuringly, I find no relationship. Jointly, these variables explain less than 0.2 percent of the variation in the judge average length (joint p-value of 0.6355), and none is statistically significant at the 10 percent level.

## 5.3 The effect of firing costs on employment inaction

This section answers the following empirical question: do firms that expect higher firing costs take longer to change their employment level compared to firms that expect lower firing costs?

The empirical analysis is framed using “months from the end of the trial” as the unit of elapsed time. I follow the partial-likelihood approach proposed by [Cox 1972](#) and specify the

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<sup>15</sup>This implies that slower judges accumulate more cases than faster judges, because all judges are continuously assigned new cases. Still, my identifying assumption does not hinge on judges being assigned the same the number of cases but solely on the random allocation of types of cases to judges, given the number of cases assigned.

hazard that firm  $i$  changes employment  $t$  months after the end of the trial as:<sup>16</sup>

$$h_{it} = h_0(t)\exp\{\beta\ell_i\} \quad (18)$$

where  $\exp\{\beta\ell_i\}$  captures the deviations from the baseline hazard,  $h_0(t)$ , in which I am interested.  $\ell_i$  is the length of the trial experienced by firm  $i$ . Let  $T_i$  be the number of months firm  $i$  takes to change the employment level after its trial has ended. I call this the duration of the spell of employment inaction. The hazard,  $h_{it}$ , is the (limiting) probability that firm  $i$  leaves the state of inaction exactly at month  $t$  after the end of the trial.

According to the interpretation proposed in Section 2.3,  $\beta$  measures the causal effect of expected firing costs on the hazard of employment action. Theory states unambiguously that this coefficient should be negative, because higher firing costs make firms less willing to adjust their labor force, thereby increasing the duration of the spell of employment inaction.

As in the case of omitted variable bias in linear regression, Maximum Likelihood estimation of the hazard does not guarantee that the causal effect in which I am interested is identified and estimated consistently because of the possibility that firm specific unobservables are not independent of the duration of the trial and at the same time affect the hazard. For example, if “bad” firms make trials last a long time and at the same time are very slow in adjusting their labor force, then the estimates from model 18 could represent only this selection bias.

Let  $U_i$  denote such a variable, for example, the unobservable quality of firm  $i$ , which could affect at the same time the length of the trial of firm  $i$  and its hazard, generating spurious correlations between these variables with no causal interpretation. Suppose that  $U_i$

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<sup>16</sup>The hazard function represents the instantaneous probability of a failure event, for example the event that the firm changes its employment level, and is defined as,

$$h_{it} = \lim_{h \rightarrow 0^+} \left\{ \frac{\Pr(t \leq T_i < t + h | T_i \geq t, x_i)}{h} \right\}$$

where  $T_i$  is the time, from the end of the trial, until firm  $i$  changes employment.  $x_i$  can be any exogenous variable. In my application I am not interested in the shape of the baseline hazard but only in how the hazard is shifted with respect to the baseline by different expected firing costs.

is perfectly observable. Then the correctly specified hazard would be

$$\tilde{h}_{it} = h_0(t)\exp\{\beta\ell_i + \gamma U_i\} \quad (19)$$

and the following condition would hold

$$E[\tilde{h}_{it}|\ell_i, U_i] = 0. \quad (20)$$

This condition says that any shock affecting the actual completion hazard is random and independent of the determinants of the correctly specified parametric hazard  $\tilde{h}_{it}$ .

Now suppose that  $U_i$  is unobservable and that therefore I can only estimate the mis-specified hazard 18. Then, the expected difference between the true and the mis-specified hazard would be:

$$E[\tilde{h}_{it} - h_{it}|\ell_i] = h_0(t)(E[\exp\{\beta\ell_i\}\exp\{\gamma U_i\}|\ell_i] - \exp\{\beta\ell_i\}) \neq 0 \quad (21)$$

and the estimates of the causal parameter  $\beta$  would be inconsistent.

To address this problem I follow [Palmer 2013](#); [Coviello, Ichino, and Persico 2015](#) in using the control function approach proposed by [Heckman and Robb 1985](#) adapted to the context of duration analysis. Consider the following first stage regression:

$$\ell_i = \delta_0 + \delta_1 Z_{j(i)} + v_i \quad (22)$$

where  $Z_{j(i)}$  is an exogenous determinant the duration of the trial of firm  $i$  that is independent of  $U_i$  and does not affect the hiring hazard directly. The residual  $v_i$  capture the component of  $\ell_i$  which depends on  $U_i$ .

Conditioning also on these residuals in the hazard 18 solves the endogeneity problem and delivers consistent estimates of the causal effects of interest. To see why, consider the following augmented specification of the hazard:

$$\bar{h}_{it} = h_0(t)\exp\{\beta\ell_i + g(v_i)\} \quad (23)$$

where  $g(v_i)$  is a polynomial in the estimated residual from the first-stage regression 22. Using this specification, the expected difference between the true and the augmented hazard would be:

$$E[\tilde{h}_{it} - \bar{h}_{it} | \ell_i, v_i] = h_0(t) \exp\{\beta \ell_i\} (E[\exp\{\gamma U_i\} | \ell_i, v_i] - \exp\{g(v_i)\}) \quad (24)$$

which is equal to zero if the control function  $\exp(g(v_i))$  is equal to the conditional expectation  $E[\exp(\gamma U_i) | \ell_i, v_i]$ . If the control function  $g(\cdot)$  is linear and the conditional distribution of  $\exp(\gamma U_i)$  is normal with appropriate mean and variance, then the equality holds exactly. Otherwise, identification relies on the quality of the polynomial control function in approximating the conditional expectation of  $\exp(\gamma U_i)$ . While this quality can be assessed by showing that results are robust to different specifications of the polynomial  $g(\cdot)$ , which is the case in my application<sup>17</sup>, the crucial assumption on which this identification strategy stands is that the instrument  $Z_{j(i)}$  is independent of the omitted determinant  $U_i$  of the hazard. To construct instruments that satisfy this condition I exploit the lottery that assigns cases to judges in the way explained in section 4.2.

The second column of Table 9 reports the estimates of the first stage regressions (22) which are strongly significant, the Cragg–Donald Wald F statistic is equal to 256. The control function estimates of the hazard (23), based on these first stage regressions, are in the second column of Table 9. The results show that firms experiencing longer trials are less likely to change employment in the months following the end of the trial. These results match the predictions of my theoretical framework: higher firing costs make firms less likely to change their employment levels.<sup>18</sup>

As shown in section 2.1, firing costs create an inaction range with respect to exogenous shocks. If shocks fall inside this range than the firm does not change its employment level.

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<sup>17</sup>In Table 9, and in all other tables reporting estimates based on the control function, I present results based on a fifth degree polynomial, but I have experimented polynomials with different degrees obtaining similar results.

<sup>18</sup>Table A4 reports results of equations (22)–(23) augmented with a set of firms’ control variables. Given my identification strategy, the inclusion of these controls should not change the estimates of  $\beta$ .



Given that the size of the inaction range increases in the firing costs, the higher the firing costs, the less likely is the firm to change employment in any period. As explained in section 2.2, longer trials imply higher costs for firms regardless of the outcome of the trial. The results in table 9 suggest that firms change their expectations on firing costs depending on the trial lengths they experience.

To understand the economic significance of the coefficient of column (2) in Table 9, note that it can be interpreted as the effect of a 1 unit change of the variable on the natural logarithm of the hazard ratio.<sup>19</sup> Based on these estimates suppose that the length of the trial experienced by the firm increases by 1%, at the median length of trials of 11 months this means making the trial approximately 3 days longer, then the hazard of employment inaction would decrease by 0.4%.<sup>20</sup>

To translate the effects of trial lengths on the hazard into effects on the durations of the spell of employment inaction some distributional assumptions are needed. As suggested by Arellano 2008, the Cox proportional hazard model can be written as a linear regression for the transformation  $\Lambda(T_i) = \int_0^{T_i} u du$  of the underlying employment inaction duration  $T_i$  of firm  $i$ ,

$$\ln(\Lambda(T_i)) = -\beta\ell_i + \eta_i \quad (25)$$

if the error term  $\eta_i$  has an extreme value distribution independent of the regressors. More specifically, if the baseline hazard  $h_0(t) = 1$  then  $\Lambda(T_i) = T_i$  and the regression simplifies to

$$\ln(T_i) = -\beta\ell_i + \eta_i. \quad (26)$$

This implies that the estimated coefficients of the Cox Proportional model can be interpreted as the effect of a one unit increase of the average length of trials on the logarithm of the

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<sup>19</sup>The hazard ratio is the ratio of the hazard rates corresponding to the conditions described by two levels of an explanatory variable. In my setting the hazard ratio for different levels  $\Delta\ell$  of trial lengths is,

$$\frac{h(t|\ell + \Delta\ell)}{h(t|\ell)} = \exp(\beta\Delta\ell).$$

<sup>20</sup>0.4% =  $\exp(\beta_1 * \Delta\ell) - 1 = (\exp(-0.037 * 0.11) - 1) * 100$ .

duration of the spell of employment inaction.

Under these functional assumptions, using the estimates in the last column of Table 9, a 1% increase in firing costs, corresponding to a trial 3 days longer at the median length of trials of 11 months, would raise the average duration of the spell of employment inaction by 0.4%. This means increasing the duration of employment inaction by approximately 1 day, at the median duration of employment inaction of 4 months.

To probe the robustness of my findings with respect to alternative econometric specifications, I use a standard instrumental variable approach in a linear model. Consider the following two-stages equation:

$$\ell_i = \delta_0 + \delta_1 Z_{j(i)} + v_i \quad \text{first-stage} \quad (27)$$

$$\log(T_i) = \beta_0 + \beta_1 \hat{\ell}_i + \varepsilon_i \quad \text{second-stage} \quad (28)$$

where  $T_i$  is the number of months until firm  $i$  changes its employment level after the end of the trial.  $\hat{\ell}_i$  are the fitted values from the first-stage regression. However, model (28) does not take into account the difference between the failure event and right censoring. For this reason, I do not consider firms which trial ended in 2013, since 40% of these firms are censored. For the remaining firms censoring ranges from 0 (firms which trials ended in 2001) to 8.8% (firms which trial ended in 2012) with an average censoring of 2.7%. Table A5 reports the estimates from the two stages (27) and (28). The coefficients in the second columns of Table 9 and Table A5 are very similar in absolute value. Reassuringly the results from the control function approach in the Cox Proportional Hazard Model are robust to alternative econometric specifications.

### 5.3.1 Information spillovers

A possible interpretation of my findings is that firms update their beliefs on firing costs depending on the trial lengths experienced in court. (See Section 2.2). But what if two firms experience different trial lengths but observe each other? Then they should not behave

differently after their experience in court because by observing each other they acquire exactly the same information. It is indeed a possibility and this kind of information spillover introduces measurement error in my treatment variable, which creates an attenuation bias of my results.

Essentially, it may be that I observe two firms receiving different treatments, (experiencing different trial lengths), not behaving differently after the end of the trial because these two firms know each other and shared their information on their experienced trial lengths.

## 5.4 The effect of firing costs on employment levels

Firing costs inhibit both firing and hiring. Therefore, the net effect of these offsetting factors on employment levels is ambiguous. My randomized experiment allows to understand which factor prevails by identifying the causal effect of firing costs on employment levels.

Normalizing the month at which the trial ends to  $t = 0$ , my two-stage equations are

$$\ell_i = \delta_0 + \delta_1 Z_{j(i)} + v_i \quad \text{first-stage} \quad (29)$$

$$\log(n_{it}) = \gamma_t + \alpha_t \hat{\ell}_i + \varepsilon_i \quad t \in \{1, 2, \dots, M\} \quad \text{second-stage} \quad (30)$$

where  $n_{it}$  is monthly employment at firm  $i$  at month  $t$ . Expected Firing cost are measured as the length of the trials experienced by each firm,  $\ell_i$ . The instrument,  $Z_{i(j)}$ , is the average length judge  $j$  assigned to firm  $i$  takes to complete his or her cases, based on all the judge's other cases.  $\hat{\ell}_i$  are the fitted values from the first-stage regression.

The estimated coefficients  $\hat{\alpha}_1, \dots, \hat{\alpha}_M$  flexibly capture the dynamic effect of an increase in firing costs after time  $t = 0$ , the month at which the trial ends. Because  $n_{it}$  are measured in 2001–2013 and the sample consists of firms which trial ended in 2001–2013, the composition of the pooled sample changes somewhat with  $t$ . For example and abstracting from plant closure, a firm which trial ended in January 2001 will exit the sample at  $t = 156$ , whereas a firm which trial ended in January 2013 will exit the sample at  $t = 12$ . A potential concern is that composition bias gives a distorted view of how employment levels change with time from

the trial. To address this concern, I estimate the effect of trial lengths on employment levels when the sample is held fixed. I chose  $M = 48$  and hold the sample fixed by considering firms which trials ended between January 2001 and January 2010. This means that I look at firms' monthly employment only in the 48 months following the end of their trial even for firms which trial ended in before January 2010.<sup>21</sup> I also consider an event-study framework and impose the restriction that  $\alpha_t = \alpha$  for all  $t = 1, \dots, 48$ . The event-study estimates increase statistical power and allows to present the findings in a more parsimonious way.

Figure 9 graphically depicts the coefficient estimates from equation (30), along with 95% confidence intervals, for the first 4 years after the end of the trial. After the end of the trial firms that have experienced longer trials have higher employment levels, suggesting that higher expected firing costs increase average employment levels. Employment levels are 3% higher for each extra month of duration of trial. Table 10 reports the event-study estimates for the  $t = 1, \dots, 48$  horizon

To interpret these empirical findings keep in mind the discussion of section 2.1. The lower is firms' discount factors the more likely are firing costs to increase average employment levels. Suppose there is an expansion, the firm knows that because of a future recession, workers may one day have a low marginal product of labor and firing costs will have to be paid to get rid of these workers, but this possibility is discounted since hiring occurs in good times, and bad times are far into the future. Expost, when the recession comes, firing is less likely to occur due to firing costs, hence average employment increases.

## 5.5 Heterogeneous effects

I conduct a number of analysis to explore whether the effect of firing costs on employment inaction differs across subgroups of firms. A possible interpretation of the effect presented in in section 5 is that firms learn trial lengths by going to court. The following heterogeneous

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<sup>21</sup>Figure A2, reports estimates of equations (29) and (30) for different time horizons (different  $M$ ) to assess the robustness of the results.

effects support this interpretation of the results. Moreover, I rule out that employment inaction is caused by financial constraints rather than changes in firms' expectations on firing costs.

### 5.5.1 Firms' ages

The effect of experienced trial lengths on future firms' employment inaction can be interpreted as firms changing their expectations on the trial lengths, hence their expectations on firing costs. This interpretation suggests that firms with less informative priors on the distribution of trial lengths update more their beliefs on trial lengths, a point formalized in Section 2.3. Figure 12 reports the estimates of equations (23)–(22) for different subgroups of firms determined by the age of the firm at the end of its trial. According to these results, younger firms respond more to the same increase in expected firing costs compared to older firms. This finding supports the idea that firms learn the degree of firing costs by experiencing trial lengths. Presumably younger firms have more to learn about trial lengths than older firms, hence younger firms react more to the same new information about trial lengths.

Note, however, that the cleanest identification is achieved for firms born after 2001 because only for this subgroup of firms I can claim to be using the first trial ever experienced by firms as treatment. One may worry that in Figure 12 the effect is different between subgroups of firms because the effect for younger firms is better identified than for older firms. Figure 13 shows that even within the subgroup of firms born after 2001, young firms react more than old firms to the same experience in court.

### 5.5.2 Firing cases and other types of cases

Firms go to court for different reasons, not only when they fire a worker. Table 5 reports the distribution of the types of trials experienced by firms. If firms learn trial lengths with their experience in court, then their expectations of firings costs should be affected by any experience in court, regardless of the type trial. Table 11 reports estimates from equations

(22)–(23) estimated for the two subgroups of firms experiencing non-firing and firing cases. The effect is similar in the two groups of firms and no statistically significant difference exists.

### 5.5.3 Stricter legislation for larger firms and tax component of firing costs

Firms employing more than 15 employees are subject to a stricter employment protection legislation because if the judge rules in favor of the worker, then the firm has to pay all forgone wages from the day of dismissal to the day of court ruling. Whereas firms employing 15 or less employees have to pay a severance payment decided by the judge of at least 2.5 and at most 6 months forgone wages. Smaller firms may still prefer shorter trials due to legal and organizational costs, however, for larger firms the costs of long trials are even higher.

Moreover, considering the subgroup of firms employing 15 or less employees allows to identify exclusively the tax component of firing costs. In fact, for this subgroup of firms the transfer component of firing costs does not depend on the trial length, whereas the tax component does in the form of a higher legal costs and longer periods of uncertainty.

Table 12 investigates if there are heterogenous effects with respect to subgroups of firms with different size. Firms' size is measured as the monthly average number of employees at the firm during the year before the firm goes to court. The results show that firms just above the 15 employees threshold, that is firms employing between 16 and 24 employees, have the largest effect among all subgroups of firms. These firms are sufficiently big to be subject to the stricter employment protection legislation and, at the same time, they are sufficiently small to be affected by one experience in court. Presumably, larger firms, although subject to the stricter legislation, are not affected by one single trial because, as Table 12 reports, they go to court more often and their marginal cost of a trial may be smaller, for example if they have a legal office within the firm.

## 5.6 Robustness check: financial constraints do not matter for inaction

In this section, I rule out that firms' employment inaction is due to the fact that firms have no resources to change their employment level after having paid for a costly long trial. In a world with perfect capital markets, this would not be a concern because realized trials' costs are sunk and hence they cannot affect future employment decisions of firms. Therefore, any effect of trial lengths must be due to the fact that firms' expectations of firing costs have changed because of the long experienced trial. However, without perfect capital markets firms may not have the resources to adjust their labor force if they just had to pay for a costly long trial. To assess this hypothesis, I investigate if there are heterogeneous effects with respect to various measures of firms' financial constraints.

The database CERVED<sup>22</sup> measures the available liquidity<sup>23</sup> at each firm in each fiscal year. This variable allows to construct a proxy of firms' financial constraints as the available liquidity standardized by firm's size. I use two definitions of firm's size: the total assets of firms and the number of employees. Standardized available liquidity, measured the year before the firm goes to court, represents an appropriate moderator variable because it is determined before the treatment. Figure 11a reports estimates from equations (22)–(23) estimated in different subpopulations of firms, determined by the different quantiles of pre-treatment standardized available liquidity. Figure 10a and 10b show that the effect is similar across different quantiles of available liquidity, and since the confidence intervals of the estimated parameters overlap I cannot reject the null hypothesis of equal effects.

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<sup>22</sup>CERVED collects annual balance sheet data for the universe of Italian firms, refer to Section 3.1 for a description of the data.

<sup>23</sup>Available liquidity is a balance sheet variable which measures the monetary resources of the firm, for example its lines of credit and its "cash".

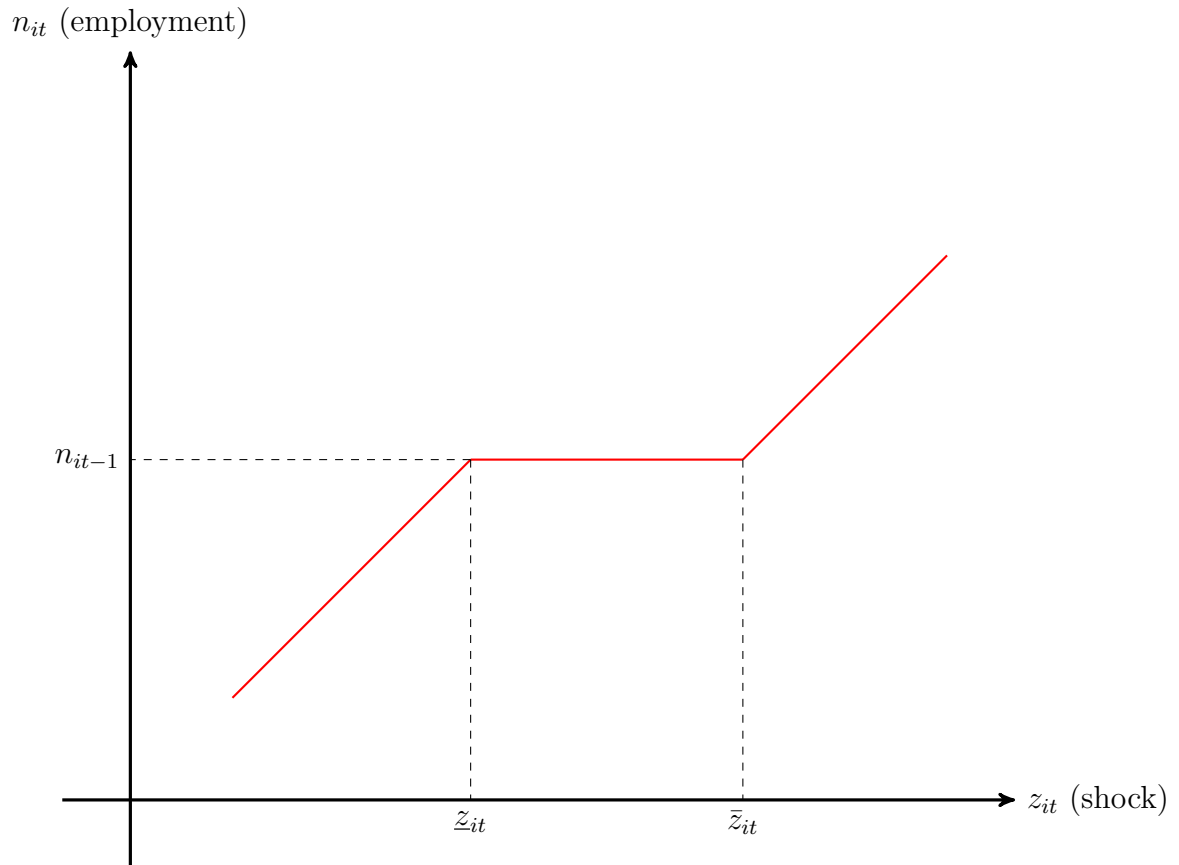
## 6 Conclusions

This paper provides evidence on the effect of firing costs on firms hiring and firing decisions. The key to my research design is that the Italian labor court system randomly assigns judges to firms in litigation. Some judges are systematically slower, which leads to random variation in the trial length a firm will experience. This may affect firms expected firing costs, given that in the Italian context longer trials imply higher firing costs. Then, I use this exogenous variation to examine the effects of firing costs on net employment changes, where there are unambiguous theoretical implications, and on employment levels where the predictions of theory are less clear cut. I find strong evidence that higher expected firing costs, measured as longer experienced trials, cause a reduction in the hazard of a variation of firm employment and an increase in employment levels after the end of the trial. These effects are larger in size for younger firms which, given less experience, may have less precise information on the exact length of trials and therefore react more to the newly acquired information with their experiences in court.

Trade unions often advocate the use of firing costs to protect jobs. Indeed, stricter employment protection decreases jobs flows and, as my results show, increases employment. However, unless a particular welfare function is considered or another friction in the economy is assumed, these lower employment volatility and higher employment levels are inefficient. Assessing the effects of employment protection legislation on welfare defines an agenda for future work.

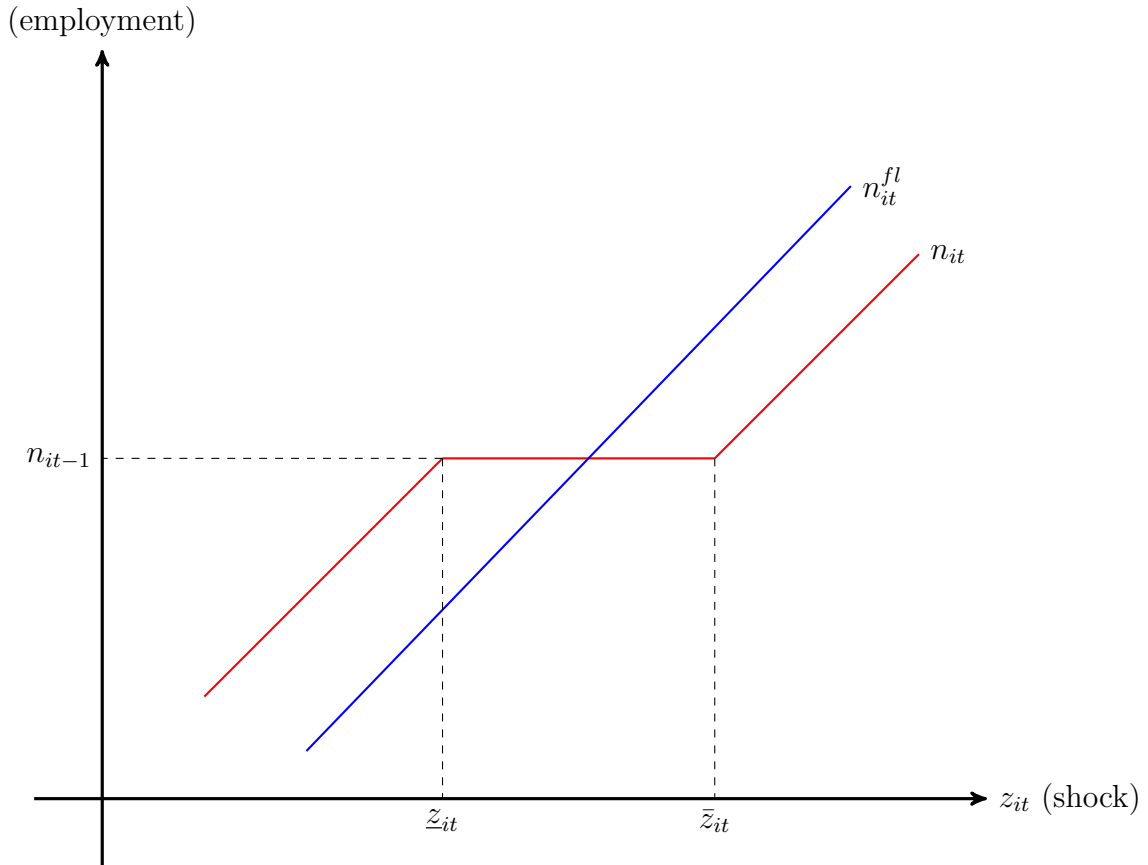


Figure 1: Employment Inaction



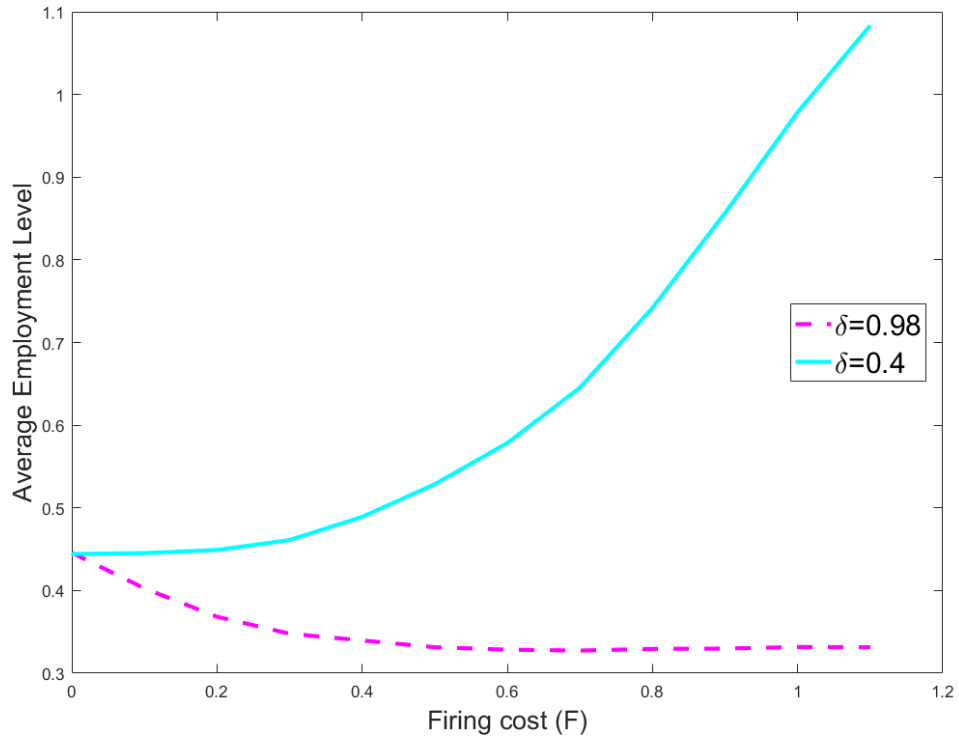
Note: The figure represents the optimal employment choice of firm  $i$  at time  $t$  for different values of the realization of the shock  $z_{it}$ , given the employment level of the firm at time  $t-1$ . Firing costs create an inaction range,  $[\underline{z}_{it}, \bar{z}_{it}]$ , which size is proportional to the degree of firing costs.

Figure 2: Employment Inaction and Efficiency



Note: The figure compares the optimal firm's employment choices with non zero firing costs,  $n_{it}$ , and with zero firing costs,  $n_{it}^{fl}$ . The absolute value of the vertical difference between the red and the blue line measures the inefficiency introduced by firing costs.

Figure 3: Firing costs and employment levels



Note: The figure reports the numerical solution of the model defined in equation (2). The figure shows how average employment levels change with firing costs, depending on the values of the firm's discount factor.

Table 1: There are more hearings for longer trials

Dependent variable	Log( trial lengths (months) )
Number of hearings	0.1385*** (0.0007)
Observations	320191

Note: The table shows that there is a positive correlation between the number of hearings needed to complete a trial and the length of the trial. There are on average 3 hearings for each trial with a standard deviation of 2. Standard errors in parenthesis are robust to heteroscedasticity. \* significant at 10%, \*\* significant at 5%, \*\*\* significant at 1%.

Table 2: Outcome and length of trials are not positively correlated

Dependent variable	Trial's outcome	Trial's outcome
Sample	Only firms match emp. data	All firms
	(1)	(2)
trial lengths	-0.0085 (0.0062)	-0.0050 (0.0060)
Observations	3,865	41,742

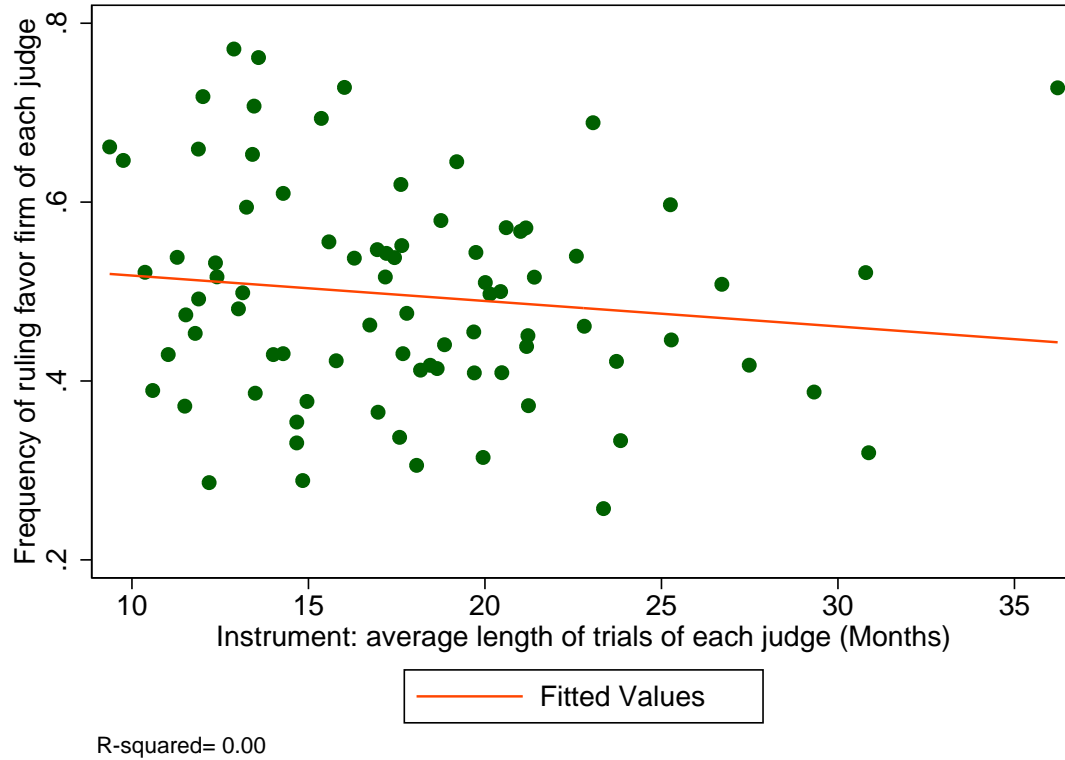
Note: The table shows that there is no positive correlation between the length and the outcome of trials. The sample is restricted to trials that ended with a sentence by the judge because only for this subgroup of trials it is possible to determine the trial outcome. For all the remaining trials, those ending with a settlements, it is not possible to determine the outcome of the settlement. The estimates in the table are from the following linear probability model:

$$y_{ij} = \alpha_0 + \alpha_1 \ell_i + u_i$$

$$y_{ij} = \begin{cases} 1 & \text{if judge } j \text{ in trial } i \text{ ruled in favor of the firm} \\ 0 & \text{otherwise} \end{cases}$$

and  $\ell_i$  is trial length experienced by firm  $i$ . Column (1) refers to the subgroup of firms for which employment data is available, whereas column (2) refers to all firms in the court database. Standard errors in parentheses are clustered at the judge level.

Figure 4: Slow judges are not more likely to rule in favor of firms



Notes: The figure shows that judges taking on average long to complete their cases are not also more likely to rule in favor of firms. The fitted values are from the following regression:

$$R_j = \phi_0 + \phi_1 \tilde{Z}_j + \varepsilon_j$$

where  $R_j$  is the frequency judge  $j$  rules in favor of the firm and  $\tilde{Z}_j$  is the average length judge  $j$  takes to complete his/her cases based on all the cases assigned to the judge.

Table 3: Distribution of trial length and judges average trial length

Percentiles	Judges average length (months). All trials.	Trial length (months). Only firms trials.
1st	9	0.33
5th	11	2
10th	12	4
25th	13	7
<b>50th</b>	<b>18</b>	<b>11</b>
75th	21	19
90th	24	28
95th	28	35
99th	37	47
Mean	18	14
Standard deviation	5	10
Number of judges	82	82
Number of trials	320191	7617

Note: trial length is the duration of the trial, measured in month, from the filing to the disposition of the case. Judges average length is the mean length of all trials assigned to each judge.

Table 4: Distribution of firms average employment levels and inaction

Percentiles	Firms average employment (number of employees)	Firms duration employment inaction (months)
1st	1	2
5th	1	2
10th	1	2
25th	2	2
<b>50th</b>	<b>6</b>	<b>4</b>
75th	14	8
90th	55	14
95th	139	23
99th	830	52
Mean	74	7
Standard deviation	1041	10
Number of firms	7617	7617

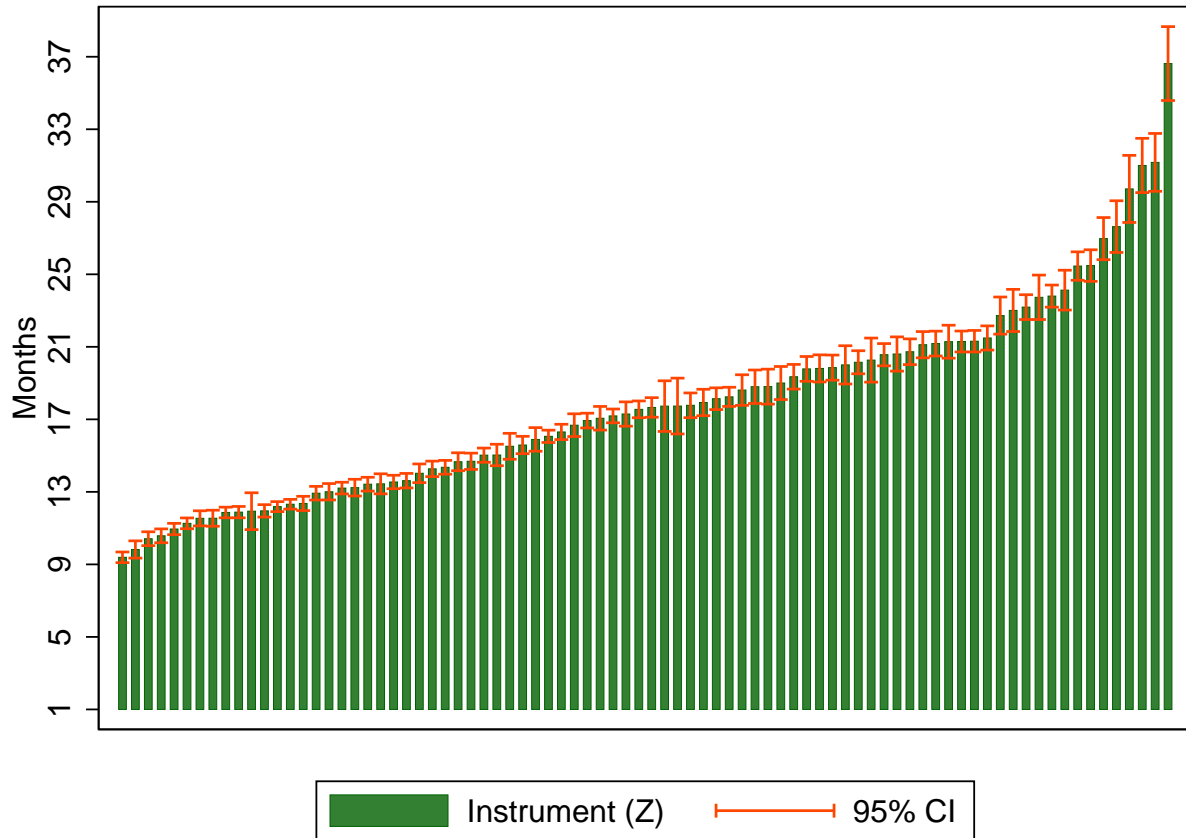
Note: Firms average employment is the average of monthly employment at each firm in 2001-2013. Firms duration of employment inaction is the time, measured in months, until a firm changes its employment level after the end of the trial.

Table 5: Distribution of firms' types of trials

Type of trial	Number of trials	Percentage (%)
Compensation	2325	30.52
Attendance allowance	1	0.01
Disability living allowance	3	0.04
Pension	1	0.01
Temporary work contract	243	3.19
Termination of employment	2433	31.94
Type of employment relationship	384	5.04
Other types of cases	2227	29.24
Total	7617	100

Note: The table reports the distribution of the types of trials of the 7617 firms used in the empirical analysis.

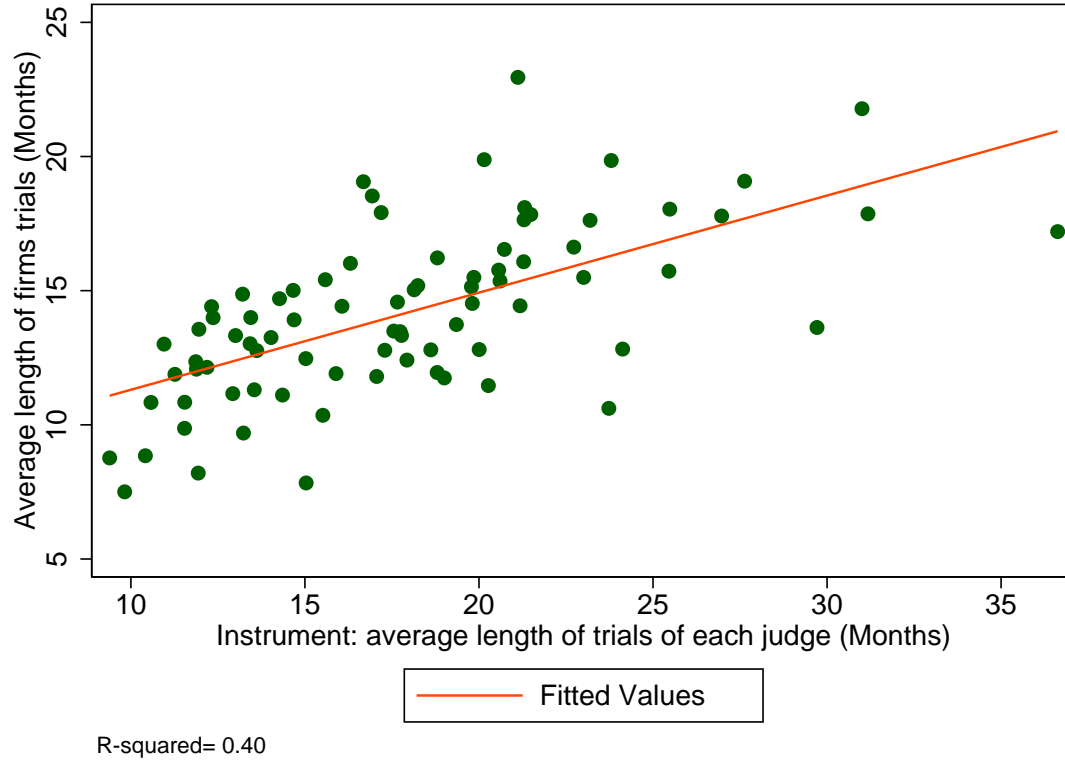
Figure 5: Average length of trials assigned to each judge



Notes: The figure shows a graphical representation of the instrument, the average number of months that each judge takes to complete his/her cases, ordered from left to right from the fastest to the slowest judge. Each vertical bar refers to one judge. The height of the bar measures the average length (in months) of the trials assigned to each judge. Red vertical lines show 95% confidence intervals. Only judges that were observed in at least 1,000 trials are considered.



Figure 6: First stage



Notes: The figure shows that there is a first stage. That is, a positive correlation between the average length of trials involving firms assigned to each judge and judges average trial lengths based on all other judges trials (trials not involving firms). The fitted values are from the following regression:

$$L_j = \psi_0 + \psi_1 Z_j + \varepsilon_j$$

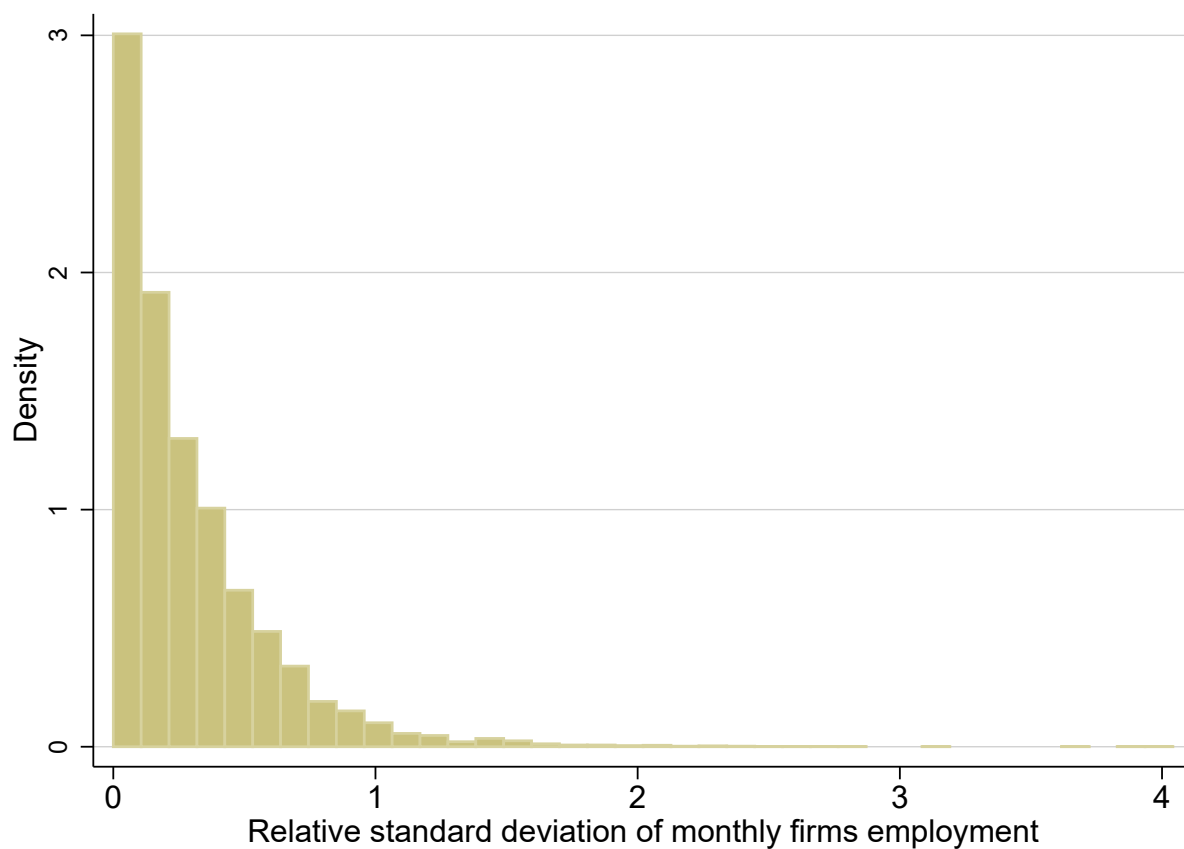
where  $L_j$  is the average length of trials involving firms assigned to judge  $j$  and  $Z_j$  is the average length that judge  $j$  takes to complete his/her cases bases on all other assigned cases to the judge.

Table 6: The variance of firms level monthly employment

	Mean	Standard deviation	Standard deviation between	Standard deviation within	Observations	Firms
Unbalanced full sample	116	1,581	1,044	282	363,141	7,617
12 months balanced sample	83	1,152	1,138	177	74,280	6,190
24 months balanced sample	95	1,314	1,298	202	56,736	4,728
36 months balanced sample	94	1,401	1,384	219	45,312	3,776
48 months balanced sample	98	1,457	1,437	241	37,128	3,094
60 months balanced sample	111	1,599	1,577	264	30,768	2,564
72 months balanced sample	133	1,781	1,757	294	24,768	2,064
84 months balanced sample	162	2,002	1,975	331	19,572	1,631

*Note:* The table reports summary statistics for monthly firm level employment for the post trial period of every firm considered in the analysis. The within firm standard deviation is especially important for the analysis since firing costs are binding only if firms need to change employment.

Figure 7: Firms monthly employment variation



*Note:* The figure reports the distribution of the within relative standard deviation (the ratio of the standard deviation to the mean) of firm level monthly employment after the end of the trial, computed for each firm.

Table 7: Positive and negative firm level shocks

	Relative frequency (Average of all firms)	Number of firms
Positive employment change (full sample)	0.1180	7,521
Negative employment change (full sample)	0.1573	7,521
Positive employment change (12 months balanced sample)	0.1280	6,190
Negative employment change (12 months balanced sample)	0.1650	6,190
Positive employment change (24 months balanced sample)	0.1359	4,728
Negative employment change (24 months balanced sample)	0.1675	4,728
Positive employment change (36 months balanced sample)	0.1407	3,776
Negative employment change (36 months balanced sample)	0.1694	3,776
Positive employment change (48 months balanced sample)	0.1432	3,094
Negative employment change (48 months balanced sample)	0.1676	3,094
Positive employment change (60 months balanced sample)	0.1460	2,564
Negative employment change (60 months balanced sample)	0.1699	2,564
Positive employment change (72 months balanced sample)	0.1530	2,064
Negative employment change (72 months balanced sample)	0.1742	2,064
Positive employment change (84 months balanced sample)	0.1581	1,631
Negative employment change (84 months balanced sample)	0.1800	1,631

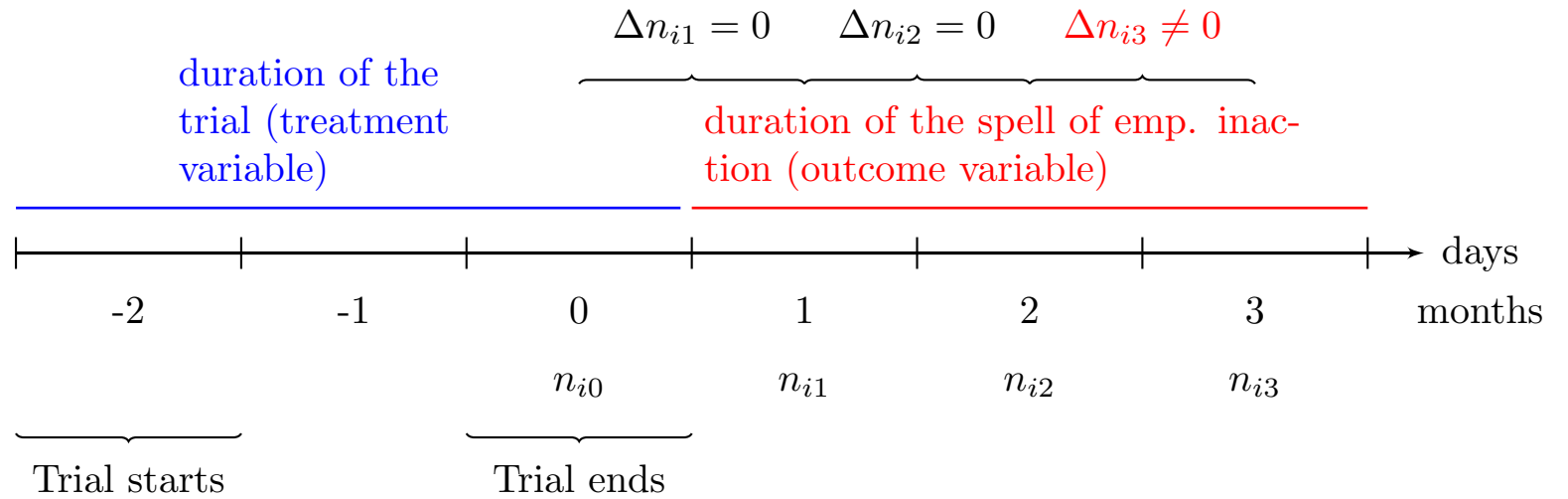
*Note:* The table reports the number of months firms increased or decreased their employment levels between two consecutive months following the end of the trial, normalized by the total number of months each firm is observed and averaged over all firms.

Table 8: Testing for Random Assignment of Cases to Judges

ln(Firms Variables)	ln(Judge avg. Length)	
	coeff.	s.e.
Revenue	0.0002	(0.0017)
Cost of labor	0.0008	(0.0017)
Cash flow	-0.0006	(0.0018)
Liquidity	-0.0009	(0.0015)
Assets	0.0006	(0.0016)
Capital	-0.0005	(0.0016)
Investments	0.0005	(0.0022)
Return on equity	0.0030	(0.0027)
Return on asset	0.0001	(0.0034)
Value added	0.0015	(0.0018)
employment	0.0020	(0.0017)
Firms' sector dummies		
Sector 1 dummy	-0.0280	(0.0468)
Sector 2 dummy	0.0548	(0.0515)
Sector 3 dummy	-0.0043	(0.0145)
Sector 4 dummy	0.0528	(0.0390)
Sector 5 dummy	-0.0005	(0.0141)
Sector 6 dummy	-0.0024	(0.0130)
Sector 7 dummy	0.00003	(0.0133)
Sector 8 dummy	-0.0108	(0.0169)
Sector 9 dummy	-0.0069	(0.0231)
Sector 10 dummy	0.0103	(0.0137)
Sector 11 dummy	0.0444	(0.0469)
Sector 12 dummy	0.0155	(0.0274)
Sector 13 dummy	0.0089	(0.0188)
R-sq from complete regression	0.16	
F-statistic for joint significance	0.80	
[p-value]	[0.6355]	
Observations	7617	

Note: This table displays the test of whether the court complied with the random allocation of cases to judge. There are 82 judges. Each row of the first panel refers to OLS estimates from separate regressions of the instrument on firms' characteristics. As described in Section 4.2, the instrument is the average length that judges take to complete their assigned cases. Characteristics of firms are measured the year before firms go to court. The second panel reports OLS estimates of the instrument on 13 dummies for firms' sectors. The R-sq and F-statistic in the third panel are obtained from OLS estimation on the combined set of firms' characteristics.

Figure 8: Time line: the trial ends on a day in month 0



Note: Vertical tick marks indicate the first day of each month. The trial of each firm ends on a day in month 0. For example if a trial ends on July the 19th 2000, then month 0 is July 2000. Employment,  $n_{it}$ , is the monthly employment in month  $t$  at firm  $i$ . Employment change,  $\Delta n_{it}$ , is employment change in month  $t$  with respect to month  $t - 1$ . The survival analysis starts from the month in which the trial ends. For example, in this figure the failure event happened at time 4. The firm changed employment 4 month after the end of the trial.

Table 9: The effect of firing costs on the hazard of employment action, Control Function

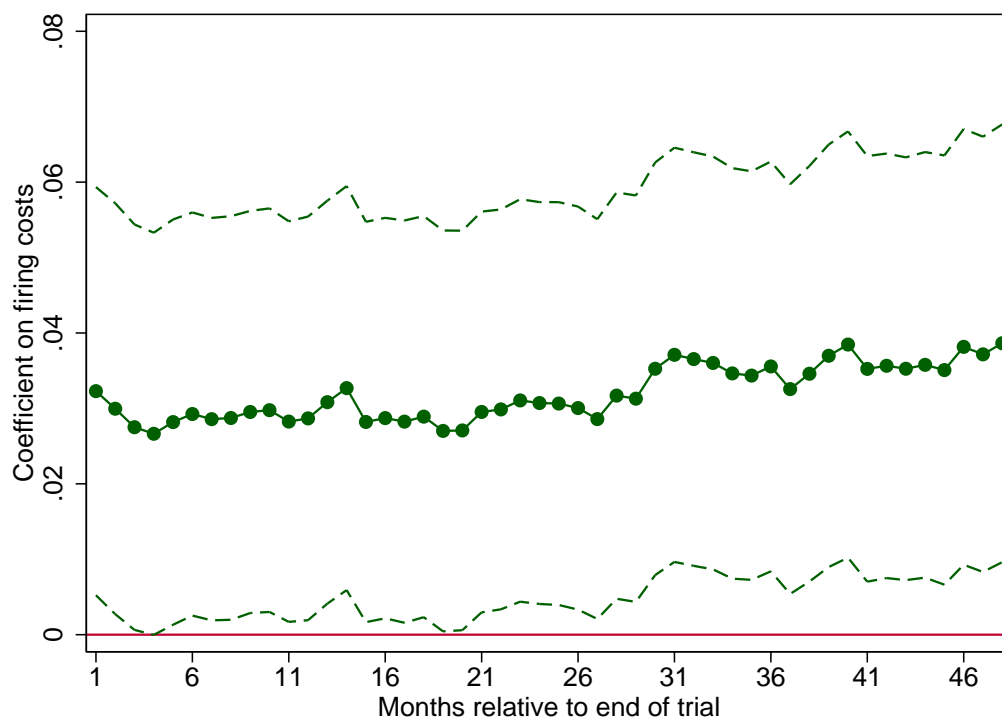
Dependent variable	Trial length	$h(t X)$
Estimation method	OLS	ML
Stage	First	Second
	(1)	(2)
Trial length		-0.0370*** (0.0059) [0.0059]
Judge avg. length	0.4110*** (0.0257)	
Cragg–Donald Wald F statistic		256
Observations	7617	7617

Note: To implement instrumental variables in a Cox Proportional Hazard Model I use a control function approach. The table reports the estimates from the two stages:

$$\begin{aligned} \ell_i &= \delta_0 + \delta_1 Z_{j(i)} + v_i && \text{first-stage} \\ h_{it} &= h_0(t) \exp\{\beta \ell_i + g(v_i)\} && \text{second-stage} \end{aligned}$$

Expected Firing costs are measured as the length of the trials (measured in months) experienced by each firm,  $\ell_i$ . The instrument,  $Z_{j(i)}$ , is the average length judge  $j$  assigned to firm  $i$  takes to complete his or her cases, based on all the judge's other cases.  $g(v_i)$  is a fifth order polynomial in the estimated residuals  $v_i$  from the first stage regression.  $h_{it}$  is the hazard of a variation of firm employment  $t$  months after the end of the trial.  $h_0(t)$  is the baseline hazard. Standard errors in round parentheses are clustered at the judge level in column (1). Standard errors in round parentheses are robust to heteroscedasticity and in squared parentheses are bootstrapped with 100 repetitions in column (2). \* significant at 10%, \*\* significant at 5%, \*\*\* significant at 1%.

Figure 9: Effect of firing costs on employment levels (48-months fixed sample)



Notes: This figure reports estimates from the following two-stage least-squares:

$$\begin{aligned}
 l_i &= \delta_0 + \delta_1 Z_{j(i)} + v_i && \text{first-stage} \\
 \log(n_{it}) &= \alpha_{0t} + \alpha_{1t} \hat{\ell}_i + \varepsilon_i \quad t \in \{1, 2, \dots, 48\} && \text{second-stage}
 \end{aligned}$$

Expected Firing costs are measured as the length of the trials (measured in months) experienced by each firm,  $l_i$ . The instrument,  $Z_{j(i)}$ , is the average length judge  $j$  assigned to firm  $i$  takes to complete his or her cases, based on all the judge's other cases.  $n_{it}$  is the monthly employment at firm  $i$  in month  $t$  following the end of the trial.  $\hat{\ell}_i$  are the fitted values from the first-stage regression. Estimates of  $\alpha_{1t}$  reported in the figure are from separate regressions for each month  $t$  and the dashed lines show 95% confidence intervals. The sample of firms is held fixed by considering only firms which trials ended between January 2001 and January 2010.



Table 10: Firing costs increase average employment levels (event–study)

Dependent variable	Trial length	ln(Employment)
Estimation method	OLS	IV
Stage	First	Second
	(1)	(2)
Trial length		0.0319** (0.0134)
Judge avg. length	0.4054*** (0.0427)	
Cragg–Donald Wald F statistic		96
Observations	3094	148512
Number of firms	3094	3094

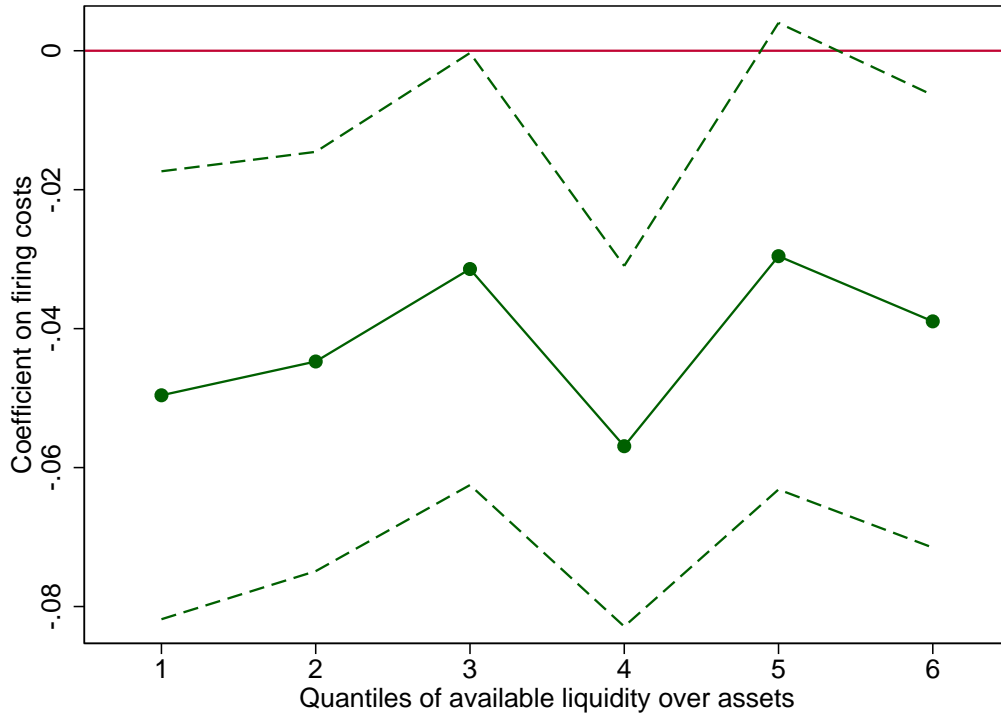
Note: I use a two–stage least–squares procedure in a linear model. The table reports the estimates from the two stages:

$$\begin{aligned} \ell_i &= \delta_0 + \delta_1 Z_{j(i)} + v_i && \text{first–stage} \\ \log(n_{it}) &= \alpha_0 + \alpha_1 \hat{\ell}_i + \varepsilon_i \quad t \in \{1, \dots, 48\} && \text{second–stage} \end{aligned}$$

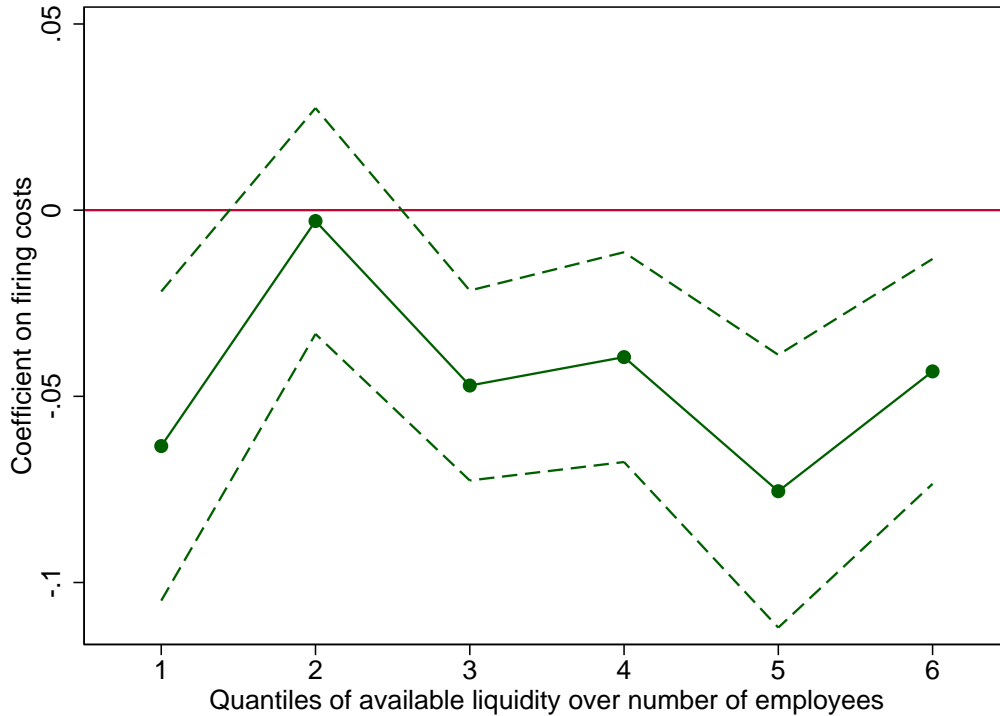
Expected Firing cost are measured as the length of the trials (measured in months) experienced by each firm,  $\ell_i$ . The instrument,  $Z_{i(j)}$ , is the average length judge  $j$  assigned to firm  $i$  takes to complete his or her cases, based on all the judge’s other cases.  $n_{it}$  is monthly employment at firm  $i$  in month  $t$  after the end of the trial.  $\hat{\ell}_i$  are the fitted values from the first–stage regression. The sample of firms is held fixed by considering only firms which trials ended between January 2001 and January 2010. Standard errors in parentheses are clustered at the judge level in column (1) and at the firm level in column (2). \* significant at 10%, \*\* significant at 5%, \*\*\* significant at 1%.

Figure 10: Heterogeneity by financial constraints

(a) Financial constraints measured as available liquidity over assets



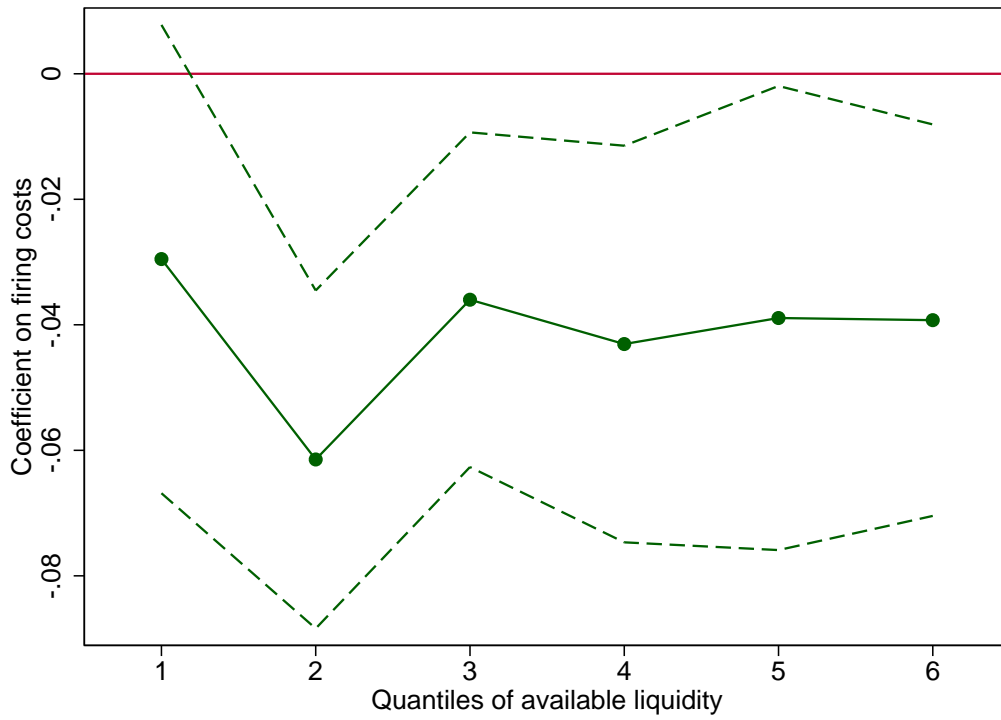
(b) Financial constraints measured as available liquidity over employees



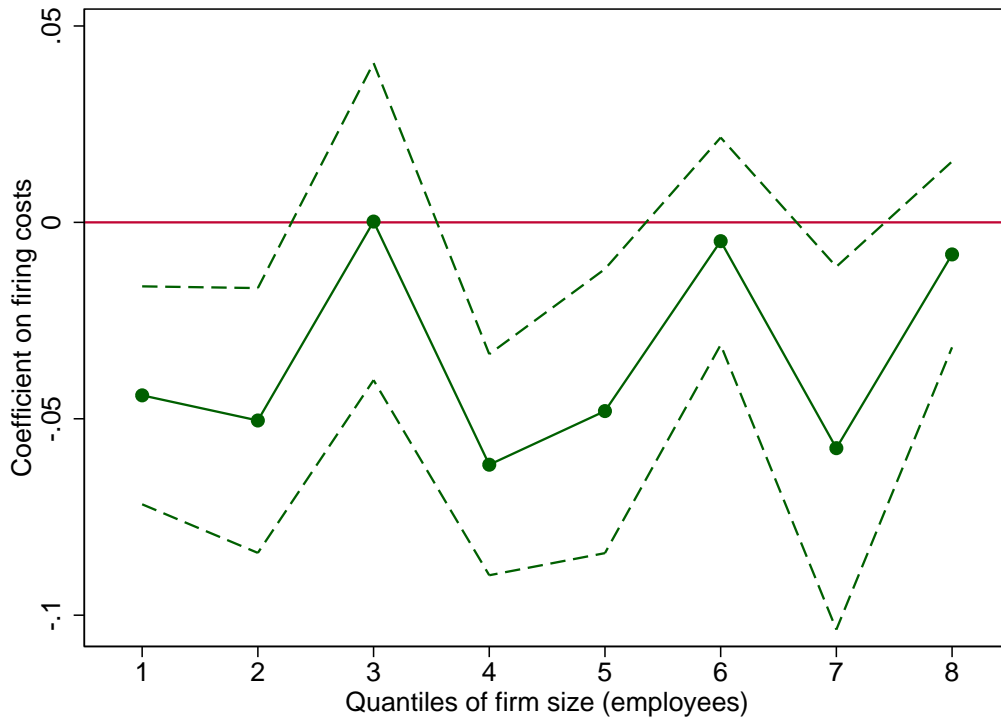
Note: The figure reports estimates from the two stages equations (22) and (23) estimated in different subpopulations of firms. Each quantile corresponds to a separate estimation and the dashed lines show 95% confidence intervals. Quantiles represent subpopulations with different levels of pre-treatment available liquidity over assets in figure 10a and over number of employees 10b. Quantiles are reported in ascending order, hence the 1st quantile refers to firms more financially constraint whereas the 6th quantile refers to firms less financially constraint. Refer to Tables A6 and A7 for details of the results reported in the figures.

Figure 11: Heterogeneity by financial constraints and firm size

(a) Financial constraints measured as available liquidity

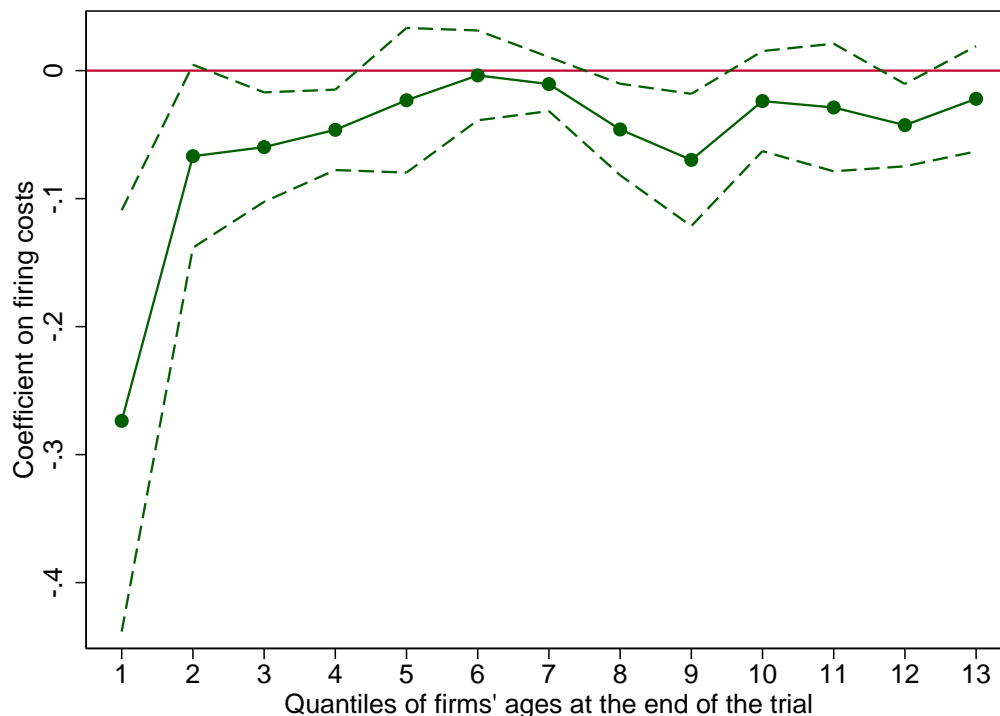


(b) Size of the firm measured as number of employees



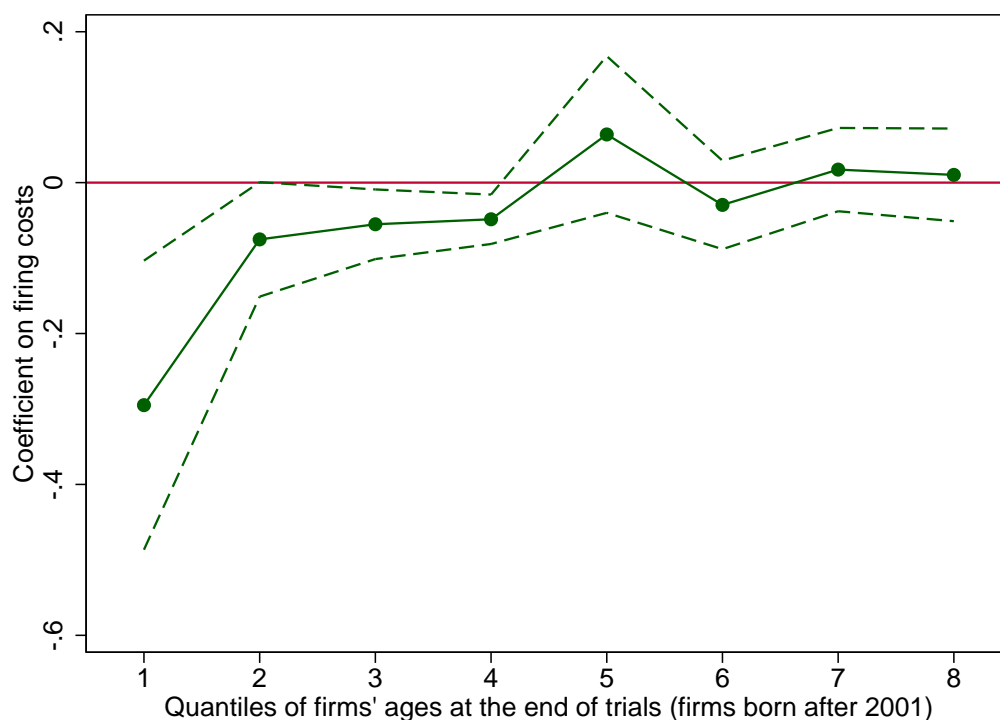
Note: The figure reports estimates from the two stages equations (22) and (23) estimated in different subpopulations of firms. Each quantile corresponds to a separate estimation and the dashed lines show 95% confidence intervals. Quantiles represent subpopulations with different levels of pre-treatment available liquidity in figure 11a and of number of employees 11b. Quantiles are reported in ascending order.

Figure 12: Heterogeneity by firm age



Note: The figure reports estimates from the two stages equations (22) and (23) estimated in different subpopulations. Each quantile corresponds to a separate estimation and the dashed lines show 95% confidence intervals. Quantiles represent subpopulations with different firms' ages at the end of trials. Quantiles are reported in ascending order, hence the 1st quantile refers to younger firms whereas the 13th quantile refers to older firms. The 1st quantile contains firms that are at least 1 year old and at most 2 years old when trials end, the 2nd quantile firms 3 years old, the 3rd quantile firms 4 years old, the 4th quantile firms 5 years old, the 5th quantile firms 6 years old, the 6th quantile firms 7 years old, the 7th quantile firms that are at least 8 years old and at most 9 years old, the 8th quantile firms that are at least 10 years old and at most 11 years old, the 9th quantile firms that are at least 12 years old and at most 14 years old, the 10th quantile firms that are at least 15 years old and at most 18 years old, the 11th quantile firms that are at least 19 years old and at most 23 years old, the 12th quantile firms that are at least 24 years old and at most 31 years old, the 13th quantile firms that are at least 32 years old and at most 56 years old. Refer to Table A8 for details of the results reported in the figure.

Figure 13: Heterogeneity by firm age (firms born after 2001)



Note: The figure reports estimates from the two stages equations (22) and (23) estimated in different subpopulations. Each quantile corresponds to a separate estimation and the dashed lines show 95% confidence intervals. Quantiles represent subpopulations with different firms' ages at the end of trials, within the subgroup of firms born after 2001. Quantiles are reported in ascending order, hence the 1st quantile refers to younger firms whereas the 8th quantile refers to older firms. The 1st quantile contains firms that are at least 1 year old and at most 2 years old when trials end, the 2nd quantile firms 3 years old, the 3rd quantile firms 4 years old, the 4th quantile firms 5 years old, the 5th quantile firms 6 years old, the 6th quantile firms 7 years old, the 7th quantile firms that are at least 8 years old and at most 9 years old, the 8th quantile firms that are at least 10 years old and at most 12 years old. Refer to Table A9 for details of the results reported in the figure.

Table 11: Heterogeneity by type of trial

Type of trial	Non-firing (1)	Firing (2)
Dependent variable	$h(t X)$	$h(t X)$
Estimation method	ML	ML
Stage	Second	Second
Trial length	-0.0373*** (0.0067) [0.0069]	-0.0409*** (0.0116) [0.0120]
Dependent variable	Trial length	Trial length
Estimation method	OLS	OLS
Stage	First	First
Judges avg. length	0.4317*** (0.0319)	0.3729*** (0.0429)
Cragg–Donald Wald F stat.	183	76
Observations	5184	2433

The table reports estimates from the two stages equations (22)–(23) estimated in different subpopulations. Each column corresponds to a separate estimation. Column (1) refers to the subpopulation of firms experiencing trials not related to the termination of an employee, whereas column (2) refers to firms experiencing trials related to the termination of an employee. Standard errors in round parentheses are clustered at the judge level in the second panel. Standard errors in round parentheses are robust to heteroscedasticity and in squared parentheses are bootstrapped with 100 repetitions in the first panel. \* significant at 10%, \*\* significant at 5%, \*\*\* significant at 1%.

Table 12: Heterogeneity just above the 15 employees threshold

Number of employees intervals	(0,15]	(15,24]	(24,43]	(43,107]	(107,74744]
Average number of trials experienced	2	3	3	5	23
Dependent variable	$h(t X)$	$h(t X)$	$h(t X)$	$h(t X)$	$h(t X)$
Estimation method	ML	ML	ML	ML	ML
Stage	Second	Second	Second	Second	Second
Trial length	-0.0394*** (0.0066) [0.0068]	-0.0903** (0.0450) [0.0470]	-0.0385 (0.0250) [0.0290]	-0.0081 (0.0186) [0.0196]	-0.0127 (0.0138) [0.0168]
Dependent variable	Trial length	Trial length	Trial length	Trial length	Trial length
Estimation method	OLS	OLS	OLS	OLS	OLS
Stage	First	First	First	First	First
Judges avg. length	0.4396*** (0.0300)	0.1969** (0.0991)	0.3204*** (0.0920)	0.3659*** (0.1048)	0.3631*** (0.1018)
CraggDonald Wald F stat.	214	4	12	12	13
Observations	5721	475	473	474	474

Note: The table reports estimates from the two stages (22)–(23) estimated in different subpopulations of firms' size. Each column corresponds to a separate estimation. The subpopulations of firms are determined according to the number of employees in the year before firms go to court. Firms employing more than 15 employees face higher expected costs of long trials because if the judge rules in favor of the worker the firm has to pay all forgone wages from the day of dismissal to the day of court ruling. Firms employing 15 or less employees pay a severance payment of at least 2.5 and at most 6 months wages which is determined by the judge if this rules in favor of the worker. Therefore for these firms the variation in trial length represents only a variation of the tax component of firing costs. The table also reports the average number of trials experienced by firms within each size interval. Unsurprisingly, larger firms experience more trials. Standard errors in round parentheses are clustered at the judge level in the second panel. Standard errors in round parentheses are robust to heteroscedasticity and in squared parentheses are bootstrapped with 100 repetitions in the first panel. \* significant at 10%, \*\* significant at 5%, \*\*\* significant at 1%.

# Appendix A Proof of propositions in sections 2.1

## Proof of Proposition 1.

Case (i): If,

$$\overbrace{z_t f'(n_{t-1}) + \delta E_{t-1} \left( \frac{\partial V(n_{t-1}, z_{t+1})}{\partial n_{t-1}} \right)}^{\text{MB of increasing labor at } t} > \underbrace{w}_{\text{MC of increasing labor at } t} \quad (31)$$

then it is optimal to increase labor in period  $t$  relatively to period  $t - 1$ ,

$$n_t > n_{t-1}$$

This is true since the LHS of 31 is decreasing in the labor force. In fact, by assumption of decreasing marginal returns  $f'' < 0$  and

$$\frac{\partial^2 V(n_{t-1}, z_{t+1})}{\partial^2 n_{t-1}} = 0$$

since the costs of labor are linear. Rearranging 31 shows that the firm increases its labor force only if the realization of the shock is sufficiently high,

$$z_t > \frac{w - \beta E_{t-1} \left( \frac{\partial V(n_{t-1}, z_{t+1})}{\partial n_{t-1}} \right)}{f'(n_{t-1})} \equiv \bar{z}_t \quad (32)$$

Therefore, if condition 31 holds then the firm increases labor and the optimal level of labor in period  $t$  is given by the following first order condition:

$$z_t f'(n_t) - w + \delta E_t \left( \frac{\partial V(n_t, z_{t+1})}{\partial n_t} \right) = 0. \quad (33)$$

Case (ii): If,

$$\underbrace{w}_{\text{MB of decreasing labor at } t} > \overbrace{z_t f'(n_{t-1}) + \delta E_{t-1} \left( \frac{\partial V(n_{t-1}, z_{t+1})}{\partial n_{t-1}} \right) + F}_{\text{MC of decreasing labor at } t} \quad (34)$$

then it is optimal to decrease labor in period  $t$  relatively to period  $t - 1$ ,

$$n_t < n_{t-1}$$



This is true since the RHS of 34 is decreasing in the labor force. Rearranging 34 shows that the firm decreases its labor force only if the realization of the shock is sufficiently low,

$$z_t < \frac{w - F - \beta E_{t-1} \left( \frac{\partial V(n_{t-1}, z_{t+1})}{\partial n_{t-1}} \right)}{f'(n_{t-1})} \equiv \underline{z}_t \quad (35)$$

Therefore, if condition 34 holds then the firm decreases labor and the optimal level of labor in period  $t$  is given by the following first order condition:

$$z_t f'(n_t) - w + F + \delta E_t \left( \frac{\partial V(n_t, z_{t+1})}{\partial n_t} \right) = 0. \quad (36)$$

*Case (iii):* If,

$$w - F < z_t f'(n_{t-1}) + \delta E_{t-1} \left( \frac{\partial V(n_{t-1}, z_{t+1})}{\partial n_{t-1}} \right) < w \quad (37)$$

then it is optimal for the firm not to change employment in this period relatively to the previous period.

$$n_t = n_{t-1}$$

Rearranging 37 shows that the firm does not change its labor force if the realization of the shock is neither too high nor too low,

$$\underline{z}_t < z_t < \bar{z}_t$$

### **Proof of Proposition 2.**

From Proposition 1 it follows that firms chose neither to hire nor to fire with probability  $G(\bar{z}_t) - G(\underline{z}_t)$ . Since  $\bar{z}_t > \underline{z}_t$ , it follows that  $G(\bar{z}_t) - G(\underline{z}_t) > 0$ . Moreover,

$$\frac{\partial \bar{z}_t}{\partial F} = \frac{\delta G(\underline{z}_t)}{f'(n_t)[1 - \delta(G(\bar{z}_t) - G(\underline{z}_t))]} > 0 \quad (38)$$

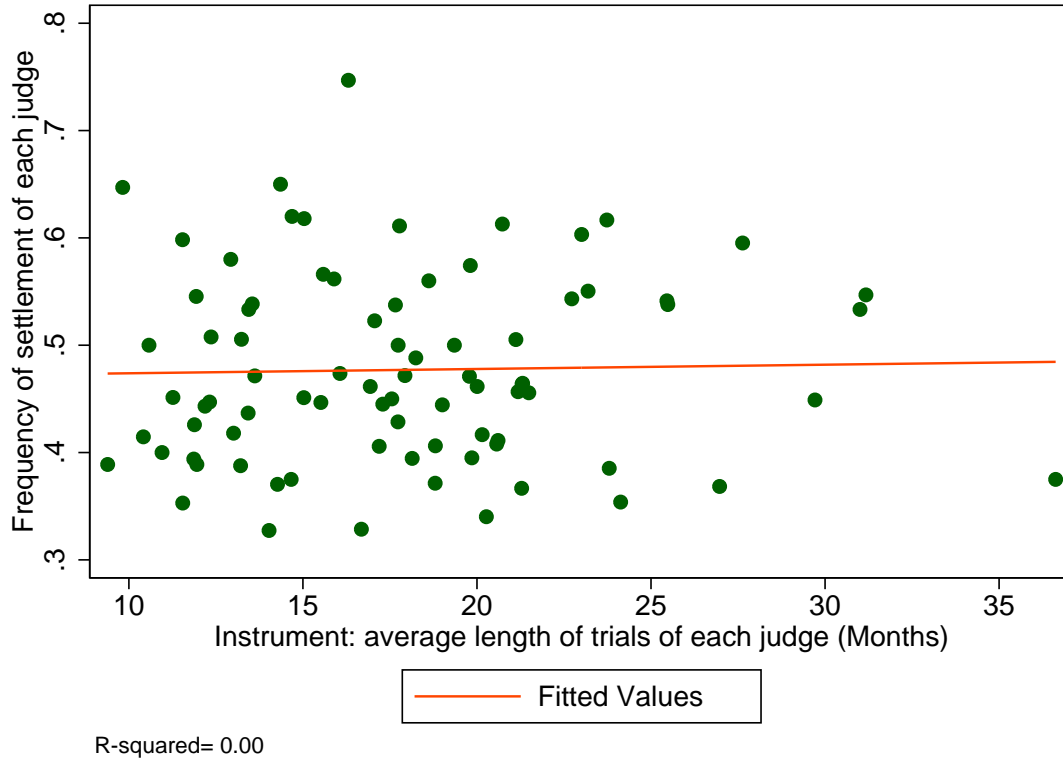
and

$$\frac{\partial \underline{z}_t}{\partial F} = -\frac{(1 + \delta G(\underline{z}_t))(1 - \delta G(\bar{z}_t))}{1 - \delta(G(\bar{z}_t) - G(\underline{z}_t))} < 0 \quad (39)$$

Therefore, an increase in the firing cost increases the probability of employment inaction.

$$\frac{\partial [G(\bar{z}_t) - G(\underline{z}_t)]}{\partial F} > 0 \quad (40)$$

Figure A1: Fast judges are not more likely to induce a settlement



Notes: The figure shows that judges that take on average short to complete their cases are not also more likely to induce a settlement. The fitted values are from the following regression:

$$S_j = \omega_0 + \omega_1 \tilde{Z}_j + \varepsilon_j$$

where  $S_j$  is the frequency judge  $j$  induces settlements and  $\tilde{Z}_j$  is the average length judge  $j$  takes to complete his/her cases based on all the cases assigned to the judge.

Table A1: Data sources and sample construction

<b>Data sources:</b>	
Firms balance sheet database (CERVED)	1993–2014
Monthly firms employment database, Italian National Social Security (INPS) archives	1990-2013
Labor court database:	
Cases filed	2001-2012
Trials ended	2001-2014
<b>Data are linked using firms names as identifier:</b>	
Firms in CERVED–INPS database operating in the geographical area where the labor court has jurisdiction	220,341
Firms in labor court database	25,906
Firms linked between labor court and CERVED–INPS databases	7,617

Note: this table summarizes the steps to obtain the final data set of firms which went to court between 2001 and 2012 and for which it was possible to recover information on their monthly employment using the CERVED–INPS database. Table A2 shows that the observable characteristics of trials do not differ between the group of firms linked between the labor court database and the CERVED–INPS database (7,617 firms), and the group of firms for which this linkage is not possible (18,289 firms).

Table A2: Comparison of trials of firms linked and not linked between databases

Variables	Averages		$p$ -value for $H_0$ : equal means
	Firms not linked	Firms linked	
<i>Object of controversy:</i>			
<i>Overall % of trials with given object</i>			
Compensation 29%	0.2842 (0.4510)	0.2965 (0.4567)	.000
Attendance allowance 0.04%	0.0004 (0.0189)	0.0004 (0.0192)	.942
Other hypothesis 20%	0.1976 (0.3982)	0.2078 (0.4057)	.000
Other controversies 3%	0.0338 (0.1807)	0.0329 (0.1783)	.469
Disability living allowance 0.02%	0.0002 (0.0157)	0.0001 (0.0115)	.236
Pension 0.02%	0.0002 (0.0134)	0.0002 (0.0126)	.813
Temporary work contract 5%	0.0506 (0.2192)	0.0464 (0.2103)	.005
Termination of employment 19%	0.1809 (0.3849)	0.2039 (0.4029)	.000
Type of employment relationship 5%	0.0575 (0.2328)	0.0454 (0.2082)	.000
Other types of cases 18%	0.1947 (0.3960)	0.1665 (0.3726)	.000
Red code case 22%	0.2175 (0.4125)	0.2316 (0.4219)	.000
Number of parties involved in trials	2.41	2.41	.893
Overall average: 2.41	(2.50)	(2.36)	
Number of trials	44,552	37,966	
Number of firms	18,289	7,617	

Notes: The table shows that the observable characteristics of trials do not differ between the group of firms linked between the labor court database and the CERVED-INPS database, and for firms for which this linkage is not possible. The  $p$ -value refers to the  $t$ -tests of the equality of means between these two groups of firms. Red code cases is a dichotomous aggregation of the objects of controversy in red code versus green code cases, by analogy with what happens in a hospital emergency room, where red code cases are those that, according to judges, are urgent and/or complicated, thus requiring immediate action and/or greater effort. Values in parentheses are standard deviations.

Table A3: Percentage of firms for which no monthly employment change is observed (censored)

Year end of trial	Number of firms	Number of firms censored	Percentage of firms censored (%)
2001	29	0	0
2002	394	0	0
2003	512	2	0.39
2004	589	3	0.51
2005	689	5	0.73
2006	649	6	0.92
2007	607	5	0.82
2008	551	7	1.27
2009	508	10	1.97
2010	600	16	2.67
2011	712	43	6.04
2012	981	86	8.77
2013	796	325	40.83
Overall	7617	508	6.67

Note: The table reports the number of firms for which no monthly employment change is observed after the end of their trials. Since the court data contains firms going to court in 2001–2012, there are only 29 firms going to court in 2001 and experiencing a trial that lasted less than 13 months.

Table A4: Including Controls

	(1)	(2)
Dependent variable	$h(t X)$	$h(t X)$
Estimation method	ML	ML
Stage	Second	Second
trial lengths	-0.0370*** (0.0059)	-0.0381*** (0.0058)
Dependent variable	trial lengths	trial lengths
Estimation method	OLS	OLS
Stage	First	First
Judges avg. length	0.4110*** (0.0257)	0.4137*** (0.0257)
CraggDonald Wald F stat.	256	260
Observations	7617	7617
Controls	No	Yes

Notes: The table shows the irrelevance of controls for the estimates of the causal parameter of interest. Each column corresponds to a separate estimation. Column (1) reports estimates from the two stages equations (22)–(23). Column (2) adds to these equations a set of firm level control variables,

$$\begin{aligned} \ell_i &= \delta_0 + \delta_1 Z_{j(i)} + \delta_2 X_{i,-1} + v_i && \text{first-stage} \\ h_{it} &= h_0(t) \exp\{\beta \ell_i + \psi X_{i,-1} + g(v_i)\} && \text{second-stage} \end{aligned}$$

where  $X_{i,-1}$  is a vector of controls that includes, calendar monthly and yearly dummies to control for time effects, including seasonality, in the most flexible way, 13 sectors dummies and a set of time-varying baseline covariates measured in the year prior to the filing of firm's  $i$  case. The covariates are: revenue, cost of labor, cash flow liquidity, assets, capital, investments, return on equity, return on assets, value added and employment. \* significant at 10%, \*\* significant at 5%, \*\*\* significant at 1%.

Table A5: The effect of firing costs on the duration of employment inaction, IV

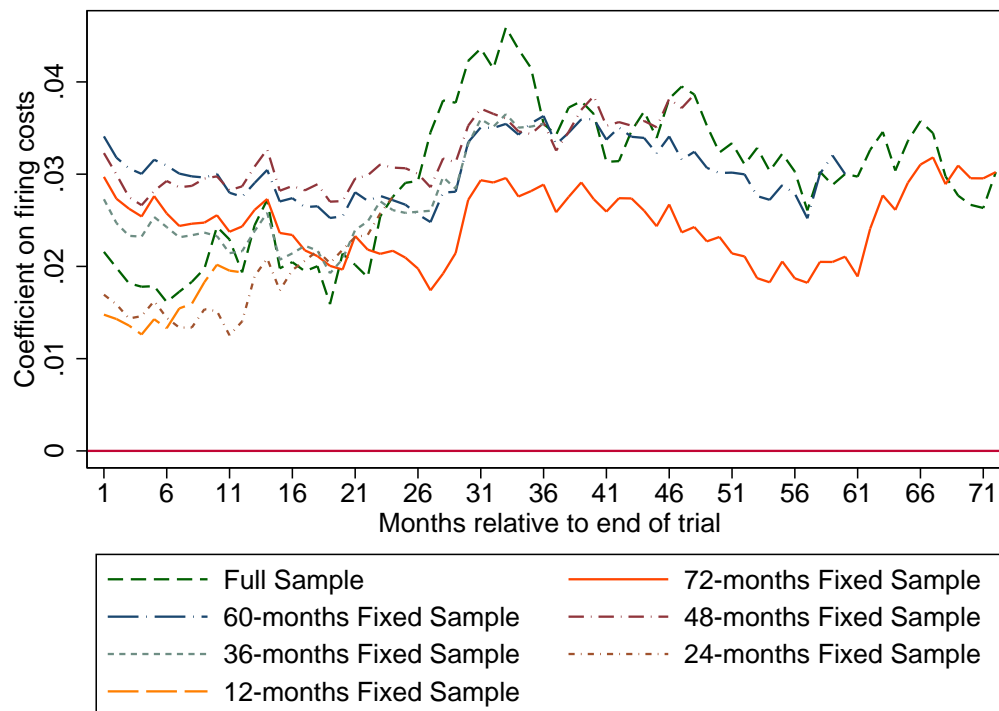
Dependent variable	Trial length	$\log(T)$
Estimation method	OLS	IV
Stage	First	Second
	(1)	(2)
Trial length		0.0388*** (0.0058)
Judge avg. length	0.4141*** (0.0289)	
Cragg–Donald Wald F statistic		229
Observations	6821	6821

Note: The table reports the results on the effect of trial length on the duration of the spell of employment inaction, that is the number of months until a firm changes employment after the end of its trial. Censoring occurs if variations in the employment levels of a firm are not observed. Considering only firms which trial ended before 2013, censoring ranges from 0 (trials ending in 2001) to 8.8% (trials ending in 2012) with an average censoring of 2.7%. For firms which trial ended between 2001 and 2012, I use a two-stage least-squares procedure in a linear model. The table reports the estimates from the two stages:

$$\begin{aligned} \ell_i &= \delta_0 + \delta_1 Z_{j(i)} + v_i && \text{first-stage} \\ \log(T_i) &= \beta_0 + \beta_1 \hat{\ell}_i + \varepsilon_i && \text{second-stage} \end{aligned}$$

Expected Firing cost are measured as the length of the trials experienced by each firm,  $\ell_i$ . The instrument,  $Z_{i(j)}$ , is the average length judge  $j$  assigned to firm  $i$  takes to complete his or her cases, based on all the judge's other cases.  $T_i$  is the number of months until firm  $i$  changes employment from the end of the trial.  $\hat{\ell}_i$  are the fitted values from the first-stage regression. Standard errors in parentheses are clustered at the judge level in column (1). \* significant at 10%, \*\* significant at 5%, \*\*\* significant at 1%.

Figure A2: Effect of firing costs on employment levels with fixed samples



Notes: The figure shows the effect of firing costs for different time horizons when the sample is held fixed. The 12-months estimates include firms which trials ended between January 2001 and January 2013, the 24-months estimates firms which trials ended between January 2001 and January 2012, the 36-months estimates firms which trials ended between January 2001 and January 2011, the 48-months estimates firms which trials ended between January 2001 and January 2010, the 60-months estimates firms which trials end between January 2001 and January 2009 and the 72-months estimates firms which trials ended between January 2001 and January 2008.



Table A6: Heterogeneity by firms' financial constraints (available liquidity/assets)

Dependent variable	$h(t X)$	$h(t X)$	$h(t X)$	$h(t X)$	$h(t X)$	$h(t X)$
Estimation method	ML	ML	ML	ML	ML	ML
Stage	Second	Second	Second	Second	Second	Second
	(1)	(2)	(3)	(4)	(5)	(6)
Trial length	-0.0496*** (0.0164)	-0.0447*** (0.0154)	-0.0314** (0.0159)	-0.0569*** (0.0132)	-0.0296* (0.0171)	-0.0390** (0.0166)
Cragg–Donald Wald F stat.	26	38	32	46	33	26
Dependent variable	Trial length	Trial length	Trial length	Trial length	Trial length	Trial length
Estimation method	OLS	OLS	OLS	OLS	OLS	OLS
Stage	First	First	First	First	First	First
	(1)	(2)	(3)	(4)	(5)	(6)
Judges avg. length	0.3715*** (0.0722)	0.4432*** (0.0721)	0.4106*** (0.0728)	0.4786*** (0.0705)	0.3912*** (0.0683)	0.3584*** (0.0703)
Observations	1048	1048	1049	1047	1048	1047

Note: The table reports estimates from the two stages equations (22) (second panel of the table) and (23) (first panel of the table) estimated in different subpopulations of firms depending on their available liquidity over assets. Each column refers to a different quantile of available liquidity over assets which are reported in ascending order, hence the 1st quantile (column (1)) refers to firms more financially constraint whereas the 6th quantile (column (6)) refers to firms less financially constraint. \* significant at 10%, \*\* significant at 5%, \*\*\* significant at 1%.

Table A7: Heterogeneity by firms' financial constraints (available liquidity/employees)

Dependent variable	$h(t X)$	$h(t X)$	$h(t X)$	$h(t X)$	$h(t X)$	$h(t X)$
Estimation method	ML	ML	ML	ML	ML	ML
Stage	Second	Second	Second	Second	Second	Second
	(1)	(2)	(3)	(4)	(5)	(6)
Trial length	-0.0634*** (0.0212)	-0.0029 (0.0155)	-0.0471*** (0.0130)	-0.0395*** (0.0144)	-0.0755*** (0.0187)	-0.0433*** (0.0154)
Cragg–Donald Wald F stat.	17	38	53	39	23	29
Dependent variable	Trial length	Trial length	Trial length	Trial length	Trial length	Trial length
Estimation method	OLS	OLS	OLS	OLS	OLS	OLS
Stage	First	First	First	First	First	First
	(1)	(2)	(3)	(4)	(5)	(6)
Judges avg. length	0.2917*** (0.0717)	0.4195*** (0.0680)	0.5125*** (0.0707)	0.4751*** (0.0760)	0.3469*** (0.0716)	0.3695*** (0.0682)
Observations	1048	1048	1048	1048	1048	1047

Note: The table reports estimates from the two stages equations (22) (second panel of the table) and (23) (first panel of the table) estimated in different subpopulations of firms depending on their available liquidity over number of employees. Each column refers to a different quantile of available liquidity over number of employees which are reported in ascending order, hence the 1st quantile (column (1)) refers to firms more financially constraint whereas the 6th quantile (column (6)) refers to firms less financially constraint. \* significant at 10%, \*\* significant at 5%, \*\*\* significant at 1%.

Table A8: Heterogeneity by firms' ages

Dependent variable	$h(t X)$	$h(t X)$	$h(t X)$	$h(t X)$	$h(t X)$	$h(t X)$	$h(t X)$	$h(t X)$	$h(t X)$	$h(t X)$	$h(t X)$	$h(t X)$	$h(t X)$
Estimation method	ML	ML	ML	ML	ML	ML	ML	ML	ML	ML	ML	ML	ML
Stage	Second	Second	Second	Second	Second	Second	Second	Second	Second	Second	Second	Second	Second
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)
Trial length	-0.2736*** (0.0840)	-0.0669* (0.0365)	-0.0597*** (0.0218)	-0.0462*** (0.0160)	-0.0231 (0.0288)	-0.0037 (0.0179)	-0.0105 (0.0108)	-0.0460** (0.0182)	-0.0698*** (0.0264)	-0.0238 (0.0199)	-0.0288 (0.0254)	-0.0426*** (0.0164)	-0.0220 (0.0210)
Cragg–Donald Wald F stat.	6	12	23	39	9	23	69	16	11	21	9	26	13
Dependent variable	Trial length	Trial length	Trial length	Trial length	Trial length	Trial length	Trial length	Trial length	Trial length	Trial length	Trial length	Trial length	Trial length
Estimation method	OLS	OLS	OLS	OLS	OLS	OLS	OLS	OLS	OLS	OLS	OLS	OLS	OLS
Stage	First	First	First	First	First	First	First	First	First	First	First	First	First
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)	(12)	(13)
Judges avg. length	0.1000** (0.0419)	0.1883*** (0.0542)	0.3557*** (0.0734)	0.5737*** (0.0914)	0.3019*** (0.0998)	0.5152*** (0.1078)	0.7727*** (0.0932)	0.4549*** (0.1139)	0.3480*** (0.1041)	0.4178*** (0.0923)	0.3416*** (0.1169)	0.5580*** (0.1104)	0.3781*** (0.1049)
Observations	592	735	691	582	538	465	674	592	550	567	531	538	562
Quantiles [min, max] Age	[1,2]	[3,3]	[4,4]	[5,5]	[6,6]	[7,7]	[8,9]	[10,11]	[12,14]	[15,18]	[19,23]	[24,31]	[32,56]

Note: The table reports estimates from the two stages equations (22) (second panel of the table) and (23) (first panel of the table) estimated in different subpopulations of firms, within the subgroup of firms born after 2001, depending on their age at the end of trials. For example, in column (1) results refer to firms that are at least 1 year old and at most 2 years old when the trials ends. Each column corresponds to a separate estimation. \* significant at 10%, \*\* significant at 5%, \*\*\* significant at 1%.

Table A9: Heterogeneity by firms' ages (firms born after 2001)

Dependent variable	$h(t X)$	$h(t X)$	$h(t X)$	$h(t X)$	$h(t X)$	$h(t X)$	$h(t X)$	$h(t X)$
Estimation method	ML	ML	ML	ML	ML	ML	ML	ML
Stage	Second	Second	Second	Second	Second	Second	Second	Second
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
Trial length	-0.2949*** (0.0977)	-0.0752* (0.0387)	-0.0552** (0.0235)	-0.0486*** (0.0167)	0.0638 (0.0530)	-0.0295 (0.0299)	0.0173 (0.0282)	0.0103 (0.0313)
Cragg–Donald Wald F stat.	5	12	21	36	2.6	11	11	12
Dependent variable	Trial length	Trial length	Trial length	Trial length	Trial length	Trial length	Trial length	Trial length
Estimation method	OLS	OLS	OLS	OLS	OLS	OLS	OLS	OLS
Stage	First	First	First	First	First	First	First	First
	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
Judges avg. length	0.0929** (0.0423)	0.2021*** (0.0587)	0.3649*** (0.0805)	0.6527*** (0.1088)	0.2152 (0.1337)	0.4557*** (0.1389)	0.5261*** (0.1592)	0.5623*** (0.1647)
Observations	551	658	579	443	356	266	310	228
Quantiles [min, max] Age	[1,2]	[3,3]	[4,4]	[5,5]	[6,6]	[7,7]	[8,9]	[10,12]

Note: The table reports estimates from the two stages equations (22) (second panel of the table) and (23) (first panel of the table) estimated in different subpopulations of firms, within the subgroup of firms born after 2001, depending on their age at the end of trials. For example, in column (1) results refer to firms that are at least 1 year old and at most 2 years old when the trials ends. Each column corresponds to a separate estimation. \* significant at 10%, \*\* significant at 5%, \*\*\* significant at 1%.

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